#### South Central Connecticut Regional Water Authority

90 Sargent Drive, New Haven, Connecticut

or

\*\*Dial in by phone

+1 469-965-2517,,852634513# United States, Dallas Phone conference ID: 852 634 513#

#### **AGENDA**

#### Regular Meeting of Thursday, December 19, 2024 at 12:30 p.m.

- A. Safety Moment
- B. Public Comment: Statements limited to the legislative function of the Authority. The time limit granted to each speaker shall be three (3) minutes. Residents may address the Board.
- C. Audit-Risk Committee: C. LaMarr
  - 1. Approve minutes September 26, 2024 meeting
  - Cyber Security Update Memorandum Including Possible Executive Session Upon 2/3 vote, convene in executive session pursuant to C.G.S. Section 1-200(6)(E) for matters covered by Section 1-210(b)(19)(i)(ii), pertaining to security risk.
- D. Consent Agenda
  - 1. Approve minutes November 21, 2024 meeting
  - 2. Capital Budget Authorization January 2025
  - 3. Capital Budget Transfer Notifications (no action required) January 2025
  - 4. Accounts Receivable Update November 2024
  - 5. Key Performance Indicators
  - 6. RPB Quarterly Dashboard Report
  - 7. Environmental, Health & Safety Committee 2025 Work Plan
  - 8. Administrative Resolution regarding change to prior authorizations
  - 9. 2025 Legislative Outlook Memorandum
- E. Finance: R. Kowalski
  - 1. Quarterly Financial Report
  - 2. Type B3 Amendment
  - 3. Consider and act on Project Loan Obligation & Subsidy for the Lake Gaillard Water Treatment Plant Clarifiers
- F. Elect Officers for Calendar Year 2025, not including Chair
- G. RPB Committee assignments and reports on RPB Committee meetings
- H. Updates: S. Lakshminarayanan
  - 1. RWAY/CIS Update: S. Lakshminarayanan and R. Kowalski
  - 2. Monthly Business Highlights: S. Lakshminarayanan
  - 3. \*Blue Drop Update Upon 2/3 vote, convene in executive session pursuant to C.G.S. Section 1-200(6)(E) to discuss matters covered by Section 1-210(b)(5)(A)(B), pertaining to trade secrets and commercial and financial information.
- I. Personnel Discussion Upon 2/3 vote, convene in executive session pursuant to C.G.S. Section 1-200(6)(A), pertaining to personnel matters.
- J. Commercial Business Committee: K. Curseaden
  - 1. Approve minutes September 26, 2024 meeting
  - Commercial Business Update: R. Kowalski Upon 2/3 vote, convene in executive session pursuant to C.G.S. Section 1-200(6)(E) to discuss matters covered by Section 1-210(b)(5)(B), pertaining to commercial and financial information.
- K. Act on matters arising from Committee meetings

\*\* Members of the public may attend the meeting in person or via conference call. For information on attending the meeting and to view meeting documents, please visit <u>http://tinyurl.com/3httm38z</u>. For

questions, contact the board office at jslubowski@rwater.com or by calling 203-401-2515.

\*RPB Member (G. Malloy) is excused at Item H.3

# **Table of Contents**

Table of Contents	1
Safety Moment	2
11 21 2024 RWA Minutes UNAPPROVED	3
Capital Budget Authorization - January 2025	8
Capital Budget Transfers - January 2025	10
Aging Accounts Receivable - November 2024	16
KPI Update - Q2 FY 2025	17
RPB Dashboard - Q2 FY 2025	19
EHS Committee - FY 2025 Work Plan	20
Resolution - Administrative Changes to Prior Resolutions	21
2025 Legislative Outlook Memorandum	23
Q2 Financials	25
Type B3 Amendment	38
PLO Resolution - Clarifier Project	49
PLO Supplemental Resolution - Clarifier Project	52
RPB Comm Mtgs Oct to Dec 2024	66
RPB Comm Mtgs Jan to Mar 2025	67
RWAY CIS Board Update	68

# SAFETY MOMENT

# **TIPS FOR SAFE SNOW SHOVELING**

Shoveling snow can be good exercise when done correctly. But taking on more than your body can handle or ignoring signs that you need to take a break may prove harmful. To ensure you stay injury-free as you clear driveways and sidewalks, here are some

**1. Be heart conscious** - If you have a history of heart problems consult with your health care team before shoveling. Don't shovel while smoking, eating or right after consuming caffeine since this may place extra stress on your heart.

**2. Dress for the weather** – Wear several layers of clothing. Avoid wearing cotton and protect your hands and feet against frostbite. Wear a hat and scarf to protect ears and lower fact.

**3. Drink plenty of water** – Remain hydrated during cold months and drink before and after shoveling, even if you're not thirsty.

**4. Watch out for ice** – There may be ice under the snow, be aware so that you don't slip and fall.

**5. Take it slow** – Pace yourself and take breaks if you need to. Safety is more important than speed.







#### South Central Connecticut Regional Water Authority Minutes of the November 21, 2024 Meeting

The regular meeting of the South Central Connecticut Regional Water Authority ("RWA" or "Authority") took place on Thursday, November 21, 2024, at the South Central Connecticut Regional Water Authority, 90 Sargent Drive, New Haven, Connecticut and via remote access. Chair Borowy presided.

Present: Authority Members Present – Messrs. Borowy, Curseaden, Ricozzi, and Mss. LaMarr and Sack Management – Mss. Kowalski and Calo(R), and Messrs. Hill(R), Lakshminarayanan, and Singh RPB – Mr. Olsander Staff – Mrs. Slubowski

#### A. CALL TO ORDER AND MOMENT OF SILENCE

Chair Borowy called the meeting to order at 12:30 p.m. He asked for a moment of silence in memory of Larry Bingaman, the Authority's President & Chief Executive Officer. Following the moment of silence, Chair Borowy reflected on Mr. Bingaman's contribution to the RWA and his strong work ethic.

#### **B. SAFETY MOMENT**

Chair Borowy reviewed the safety moment distributed to members.

#### C. PUBLIC COMMENT

Chair Borowy offered the opportunity for members of the public to comment. There were no members of the public present at the meeting.

#### D. ENVIRONMENTAL, HEALTH & SAFETY COMMITTEE

At 12:31 p.m., on motion made Ms. LaMarr and seconded by Mr. Ricozzi, the Authority voted to recess the meeting to meet as the Environmental, Health & Safety Committee.

Borowy	Aye
Curseaden	Aye
Ricozzi	Aye
LaMarr	Aye
Sack	Aye

At 1:39 p.m., the Authority reconvened.

#### E. CONSENT AGENDA

On motion made by Ms. Sack and seconded by Mr. Curseaden, the Authority voted to approve, adopt, or receive as appropriate the following items in the Consent Agenda:

- 1. Minutes of the October 24, 2024, November 7, 2024, and November 11, 2024 meetings.
- 2. Approved the Capital Budget Authorization for December 2024.

**RESOLVED**, That the Vice President & Chief Financial Officer is authorized to submit to the Trustee one or more requisitions in an aggregate amount not to exceed \$5,200,000 for the month of December 2024 for transfer from the Construction Fund for capital expenditures. Each such requisition shall contain or be accompanied by a certificate identifying such requisition and stating that the amount to be withdrawn pursuant to such requisition is a proper charge to the Construction Fund. Such requisitions are approved notwithstanding the fact that

amounts to be withdrawn for a particular project may exceed the amount indicated for such month and year in the current Capital Improvement Budget but will not cause the aggregate amount budgeted for fiscal year 2024 for all Capital Improvement Projects to be exceeded. In the absence of the Vice President & Chief Financial Officer, the Controller is authorized to sign in her place.

- 3. Received Monthly Financial Report for October 2024.
- 5. Received the Accounts Receivable update for the period ended October 31, 2024.
- 6. Adopt schedule of calendar year 2025 regular board and committee meetings.

Borowy Aye Curseaden Aye Ricozzi Aye LaMarr Aye Sack Aye

#### F. REPORTS ON RPB COMMITTEE MEETINGS

Authority members reported on RPB committee meetings.

#### G. FINANCE

# G.1 CONSIDER AND ACT ON PRELIMINARY OFFICIAL STATEMENT AND SUPLMENTAL RESOLUTION FOR THE 39<sup>TH</sup> SERIES BOND & REFUNDING

Ms. Kowalski, the RWA's Vice President & Chief Financial Officer, reported on the 39<sup>th</sup> series bond and refunding associated with the recent rate application and includes both Drinking Water State Revolving Funds and Water System Revenue Bonds. Mr. Ricozzi moved for approval of the following resolutions, as presented:

**WHEREAS,** Section 22 of Special Act 77-98, as amended, of the Connecticut General Assembly (the "Act") provides, in pertinent part, that bonds shall be authorized by a resolution of the South Central Connecticut Regional Water Authority (the "Authority") which shall provide for the terms and conditions of the bonds, and may provide for any matter which in any way affects the security or protection on the bonds; and

**WHEREAS,** Section 9 of the Act provides that the Authority may delegate to one or more of its members, officers, agents or employees, such power and duties as it may deem proper; and

**WHEREAS,** on July 25, 2024, the Authority adopted and on October 24, 2024, the Representative Policy Board (the "RPB") approved the resolutions which established the general terms and provisions of the Authority's Water System Revenue Bonds, which may be issued as project loan obligations, in the aggregate principal amount not to exceed \$45,000,000 to finance, among other things, the cost of certain capital improvements to the water system and which may be issued in one or more series, and

**WHEREAS**, the Authority wishes to provide for the issuance, sale and delivery of the Authority's Water System Revenue Bonds, Thirty-ninth Series in one or more series (the "Thirty-ninth Series Bonds").

**NOW THEREFORE BE IT RESOLVED,** that the Chairperson or Vice Chairperson and the President/Chief Executive Officer or Vice President and Chief Financial Officer be authorized (i) to issue, sell and deliver the Thirty-ninth Series Bonds in one or more series in an amount not to

2

exceed \$45,000,000 and (ii) to determine the principal amount, date, date of maturity, interest rate, form and other details of any such series of the Thirty-ninth Series Bonds, pursuant to the Act and the Water System Revenue Bond Resolution, General Bond Resolution as amended and supplemented (the "General Bond Resolution") or any other provisions of law thereto enabling; and

**BE IT FURTHER RESOLVED**, that the Authority hereby approves the Thirty-ninth Series Supplemental Resolution authorizing the issuance of the Thirty-ninth Series Bonds in one or more series substantially in the form attached hereto as Exhibit A, with such changes, omissions, insertions and revisions as the Chairperson or Vice Chairperson and the President/Chief Executive Officer or Vice President and Chief Financial Officer shall deem advisable and which shall be as set forth in a Certificate of Determination attached thereto; and

**BE IT FURTHER RESOLVED,** that for the purpose of providing for the public offering and sale of the Thirty-ninth Series Bonds and further setting forth information relating to the Thirty-ninth Series Bonds, one or more official statements, substantially in the form of the official statement attached hereto as Exhibit B (the "Official Statement") is hereby approved, with such changes, omissions, insertions and revisions as the Chairperson or Vice Chairperson and the President/Chief Executive Officer or Vice President and Chief Financial Officer shall deem advisable or shall be necessary to provide information concerning the Thirty-ninth Series Bonds; and such officers, in the name of the Authority, are hereby authorized to deem the Official Statement final when appropriate and are further authorized and directed to execute such Official Statement and any amendment or supplement thereto on and after the sale of any series of the Thirty-ninth Series Bonds; and

**BE IT FURTHER RESOLVED**, that the Chairperson, Vice Chairperson, the President/Chief Executive Officer or Vice President and Chief Financial Officer or any one of them, are hereby authorized to appoint an underwriter or underwriters and a financial advisor and to purchase a municipal bond insurance policy to guarantee the payment of principal and interest on the Thirty-ninth Series Bonds, if the Authority's financial advisor or the underwriter for the Thirty-ninth Series Bonds deems it advisable, and execute and deliver such documents as may be necessary or desirable to issue, sell and deliver the Thirty-ninth Series Bonds, including but not limited to, the Purchase Contract, the Tax Regulatory Agreement and the Continuing Disclosure Agreement and to take such actions or to designate other officials or employees of the Authority to take such actions and execute such documents in connection with the issuance, sale and delivery of the Thirty-ninth Series Bonds in one or more series as are determined necessary or advisable and in the best interests of the Authority and that the execution of such documents shall be conclusive evidence of such determination.

After discussion, Ms. LaMarr seconded the motion. The chair called for the vote and the resolution was adopted unanimously.

BorowyAyeCurseadenAyeRicozziAyeLaMarrAyeSackAye

#### G.2 FISCAL YEAR 2026 BUDGET SCHEDULE

Ms. Kowalski, the RWA's Vice President and Chief Financial Officer, reviewed the proposed FY 2026 budget schedule with Authority members.

After discussion it was determined that the Authority would hold a special meeting on Monday, March 31, 2024 to review the FY 2026 budget with management.

[BREAK FROM 1:55 P.M. TO 2:05 P.M.]

Chair Borowy stated that it would be appropriate to move Item I, *Strategic Planning Committee*, next on the agenda to accommodate Mr. Oslander, Madison's Representative Policy Board member. After discussion, it was the consensus of the committee to move Item I, *Strategic Planning Committee*, next on the agenda.

### I. STRATEGIC PLANNING COMMITTEE

At 2:05 p.m., on motion made by Mr. Ricozzi and seconded by Mr. Curseaden, the Authority voted to recess the meeting to meet as the Strategic Planning Committee.

BorowyAyeCurseadenAyeRicozziAyeLaMarrAyeSackAye

At 2:13 p.m., the Authority reconvened.

#### H. BUSINESS UPDATES

### H.1 RWAY CIS UPDATE

Mr. Singh, the RWA's Chief Information Digital Officer & VP Customer Care, provided an RWAY/Customer Information System Update, which included:

- Recent accomplishments
- Key risks
- Current activities
- Next steps

At 2:25 p.m., Mr. Oslander withdrew from the meeting.

#### **H.2 MONTHLY BUSINESS HIGHLIGHTS**

Mr. Lakshminarayanan, the RWA's Vice President of Engineering & Environmental Services reported that the integration of the RWA's commercial business, Homeowner Safety Valve, is still ongoing. He stated that alternative funding initiatives are being pursued for the RWA's capital budget program, which includes the Derby tank and the lead service line replacement program. Additionally, an initiative to promote water as an economic asset is underway, featuring a digital campaign initially spearheaded by Larry Bingaman and Phil Vece, aimed at showcasing the region's water quality, quantity, and economic benefits.

Finally, Mr. Lakshminarayanan reported that the annual report is nearing completion, will soon be available for distribution.

### H.2.a BLUE DROP ACQUISITION UPDATE

At 2:36 p.m., on motion made by Mr. Ricozzi and seconded by Ms. Sack, the Authority voted to go into executive session pursuant to C.G.S. Section 1-200(6)(E) to discuss matters covered by Section 1-210(b)(5)(A)(B), pertaining to trade secrets and commercial and financial information. Present in

executive session were Authority members, Mss. Kowalski, Calo and Slubowski, and Messrs. Hill, Lakshminarayanan, and Singh.

Borowy Aye Curseaden Aye Ricozzi Aye LaMarr Aye Sack Aye

At 2:56 p.m., the Authority came out of executive session. No votes were taken in, or as a result of executive session.

#### H.2.b DISCUSSION RE PERSONNEL

At 2:56 p.m., Mss. Calo and Slubowski, and Messrs. Hill and Singh, withdrew from the meeting and on motion made by Mr. Curseaden and seconded by Ms. Sack, the Authority voted to go into executive session pursuant to C.G.S. Section 1-200(6)(A), pertaining to personnel matters. Present in executive session were Authority members, Ms. Kowalski, and Mr. Lakshminarayanan.

Borowy Aye Curseaden Aye Ricozzi Aye LaMarr Aye Sack Aye

1t 3:04 p.m., Ms. Kowalski and Mr. Lakshminarayanan withdrew from the meeting.

At 3:45 p.m., the Authority came out of executive session. There was unanimous support for the direction discussed in executive session.

## ACT ON MATTERS ARISING FROM COMMITTEE MEETINGS

No actions were taken as a result of the committee meetings.

At 3:45 p.m., on motion made by Mr. Ricozzi and seconded by Ms. Sack, the Authority voted to adjourn the meeting.

Borowy	Aye
Curseaden	Aye
Ricozzi	Aye
LaMarr	Aye
Sack	Aye

Respectfully submitted,

Catherine E. LaMarr, Secretary

(R) = Attended remotely.

South Central Connecticut Regional Water Authority 90 Sargent Drive, New Haven, Connecticut 06511-5966 203-562-4020 http://www.rwater.com

# <u>MEMORANDUM</u>

TO: David J. Borowy Kevin J. Curseaden Catherine E. LaMarr Mario Ricozzi Suzanne C. Sack



Rochelle Kowalski Sr. Vice President, Chief Financial Officer & Head of Corporate Development

**DATE:** December 13, 2024

SUBJECT: Capital budget authorization request for January 2025

Attached for your meeting on December 19, 2024, is a copy of the resolution authorizing expenditures against the capital improvement budget for January 2025. The amount of the requested authorization, for funds held by the trustee, is \$7,250,000.

This would result in projected expenditures through January 2025 of \$34,366,291 or 57.1% of the total 2025 fiscal year capital budget, including State and Redevelopment.

Attachment

**RESOLVED** That the Sr. Vice President, Chief Financial Officer & Head of Corporate Development is authorized to submit to the Trustee one or more requisitions in an aggregate amount not to exceed \$7,250,000 for the month of January 2025 for transfer from the Construction Fund for capital expenditures. Each such requisition shall contain or be accompanied by a certificate identifying such requisition and stating that the amount to be withdrawn pursuant to such requisition is a proper charge to the Construction Fund. Such requisitions are approved notwithstanding the fact that amounts to be withdrawn for a particular project may exceed the amount indicated for such month and year in the current Capital Improvement Budget but will not cause the aggregate amount budgeted for fiscal year 2025 for all Capital Improvement Projects to be exceeded. In the absence of the Vice President & Chief Financial Officer, the Controller is authorized to sign in her place.

South Central Connecticut Regional Water Authority 90 Sargent Drive, New Haven, Connecticut 06511-5966 203-562-4020 http://www.rwater.com

TO:David J. Borowy<br/>Kevin J. Curseaden<br/>Catherine E. LaMarr<br/>Mario Ricozzi<br/>Suzanne C. SackFROM:Rochelle KowalskiCOPY TO:Sunny LakshminarayananDATE:December 13, 2024SUBJECT:Capital Budget Transfers

The status of all capital projects is reviewed monthly. To obtain efficiencies in our capital program, any anticipated unspent funds are reallocated to support reprioritized projects or existing projects.

The attached summary reflects four amendments. These amendments redistribute funds from one project to another, totaling \$835,000.

Source of Funds	Available Funds	Reason	Reallocation to Projects
Lake Gaillard Pump Station Improvements	\$ 200,000 2026	Scope is being refined. Project will proceed in Fiscal 2026	Enterprise Data Archive
90 Sargent Drive Building Alternatives	\$ 200,000	200,000 Fiscal 2025 expenditures expected to be less	Enterprise Data Archive
Lake Whitney WTP Chemical Feed Improvements	\$ 350,000	350,000 Material delivery delays	Laboratory Equipment
North Branford Tank Structural Improvements & Add'l Tank	\$ 85,000	Fiscal 2025 work is expected to be under budget. 85,000 Project is in design phase	Laboratory Equipment

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Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Customer Care/Information Technology	B2	25-26	Dec/24
Requested By:	Ramesh Kandipilli			

Transfer From: Account Number:	001-000-107125-116106	
Project Description: Lake C	Gaillard Pump Station Improvem	nents
A) Original Budget	\$	200,000
B) Total Previous Transfers (In or Out)	\$	-
C) This Transfer	\$	200,000
D) Revised Budget (A+/-B-C)	\$	-
E) Estimated Project Costs	\$	-
F) Remaining Funds Available for Transfer, if any (D-E)	\$	
Explanation why funds are available:		
Project scope is being refined; as a result design work will proceed i	n FY 2026.	

001-000-107181-100449		
Enterprise Data Archive		
	\$	-
	\$	400,000
	\$	400,000
	\$	200,000
	\$	600,000

Explanation why funds are needed:

Amendment 1 of 2: Original estimated project costs were estimated at \$400,000. As better definition of project requirements was developed, the scope of the project increased as a result of addtional work required. Total cost of the project is now projected to be \$800,000.

Approvals As Required By Type	Signature	Date	
1) Requesting Vice President/Director	Approved at CMC	12/12/2024	
2) Donor Vice President/Director	Approved at CMC	12/12/2024	
3) Vice President & CFO	Approved at CMC	12/12/2024	
4) Chief Executive Officer	Approved at CMC	12/12/2024	
5) Authority Members	Copy of minutes attached if required		

Request Date:	12/12/20204	Туре	Log	Mo/Yr
	Customer Care/Information			
Requesting Division:	Technology	B2	25-26	Dec/24
Requested By:	Ramesh Kandipilli			

Transfer From: Account Number:	001-000-107190-100093	
Project Description:	90 Sargent Drive Building Alternatives	
A) Original Budget	\$	250,000
B) Total Previous Transfers (In or Out)	\$	-
C) This Transfer	\$	200,000
D) Revised Budget (A+/-B-C)	. \$	50,000
E) Estimated Project Costs	\$	10,000
F) Remaining Funds Available for Transfer, if any (D-E	) \$	40,000
Explanation why funds are available:		
FY 2025 project expenditures are anticipated to be less than t	oudget.	

count Number: 001-000-107181-1004.		
Enterprise Data Archive		
	\$	-
	\$	600,000
	\$	600,000
	\$	200,000
	\$	800,000
		001-000-107181-100449           Enterprise Data Archive           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$

Explanation why funds are needed:

Amendment 2 of 2: Original estimated project costs were estimated at \$400,000. As better definition of project requirements was developed, the scope of the project increased as a result of additional work required. Total cost of the project is now projected to be \$800,000.

Approvals As Required By Type	Signature	Date	
1) Requesting Vice President/Director	Approved at CMC	12/12/2024	
2) Donor Vice President/Director	Approved at CMC	12/12/2024	
3) Vice President & CFO	Approved at CMC	12/12/2024	
4) Chief Executive Officer	Approved at CMC	12/12/2024	
5) Authority Members	Copy of minutes attached if required		

Request Date:	12/12/20204	Type	Log	Mo/Yr
	Engineering &			
Requesting Division:	Environmental Services	B2	25-24	Dec/24
Requested By:	Richard Sibley			

Whitney Water Treatment Pla ovements	int Chemical Feed
\$	500,000
\$	
\$	350,000
\$	150,000
\$	150,000
\$	-
-	\$ \$ \$ \$ \$ \$ \$ \$

Explanation why funds are available:

As a result of material delivery delays, project expenditures for FY 2025 are expected to be under budget.

Transfer To: Account Number:	001-000-107195-104634											
Project Description:	Laboratory Equipment											
A) Original Budget		\$	120,000									
B) Previous Transfers (In or Out)		\$	-									
C) Revised Budget (A+/-B)		\$	120,000									
D) Amount to be Transferred		\$	350,000									
E) Proposed Revised Budget (C+D)		\$	470,000									

Explanation why funds are needed:

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Amendment 1 of 2: This amendment will fund the purchase of a triple quadrupole LC/MS system for the 90 Sargent Drive laboratory. This equipment is necessary for regulatory compliance with PFAS testing using EPA methods 537.1 and 533. It will replace aging equipment purchased in 2012 that lacks the re2quired sensitivity to meet the requirements of method 533. It will also allow testing for additional PFAS compunds. This system will enable the laboratory to meet the current and future regulatory needs with regard to PFAS testing, and will support internal and outside laboratory services. Total cost of the triple quadrupole LC/MS system is \$435,000.

Approvals As Required By Type	Signature	Date
1) Requesting Vice President/Director	Approved at CMC	12/12/2024
2) Donor Vice President/Director	Approved at CMC	12/12/2024
3) Vice President & CFO	Approved at CMC	12/12/2024
4) Chief Executive Officer	Approved at CMC	12/12/2024
5) Authority Members	Copy of minutes attached if	required

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Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Engineering & Environmental Services	B1		Desta
Requested By:	Richard Sibley	DI	25-25	Dec/24

Transfer From: Account Number:	001-000-107142-116128	
Project Description:	Raw Water/Transmission Main Redundancy/Replacement	-
A) Original Budget	\$	546,000
B) Total Previous Transfers (In or Out)	\$	(339,000)
C) This Transfer	\$	85,000
D) Revised Budget (A+/-B-C)	\$	122,000
E) Estimated Project Costs	\$	57,000
F) Remaining Funds Available for Transfer, if any (D-	E) \$	65,000
Explanation why funds are available:		

Project work is still in the design phase; as a result, FY 2025 expenditures will be under budget.

Transfer To: Account Number:	001-000-107195-1046	001-000-107195-104634									
Project Description:	Laboratory Equipment										
A) Original Budget		\$	120,000								
B) Previous Transfers (In or Out)		\$	350,000								
C) Revised Budget (A+/-B)		\$	470,000								
D) Amount to be Transferred		\$	85,000								
E) Proposed Revised Budget (C+D)		\$	555,000								

Explanation why funds are needed:

Amendment 2 of 2: This amendment will fund the purchase of a triple quadrupole LC/MS system for the 90 Sargent Drive laboratory. This equipment is necessary for regulatory compliance with PFAS testing using EPA methods 537.1 and 533. It will replace aging equipment purchased in 2012 that lacks the re2quired sensitivity to meet the requirements of method 533. It will also allow testing for additional PFAS compunds. This system will enable the laboratory to meet the current and future regulatory needs with regard to PFAS testing, and will support internal and outside laboratory services. Total cost of the triple quadrupole LC/MS system is \$435,000.

Approvals As Required By Type	Signature	Date			
1) Requesting Vice President/Director	Approved at CMC	12/12/2024			
2) Donor Vice President/Director	Approved at CMC	12/12/2024			
3) Vice President & CFO	Approved at CMC	12/12/2024			
4) Chief Executive Officer	Approved at CMC	12/12/202			
5) Authority Members	Copy of minutes attached if r	required			

#### South Central Regional Water Authority

Analysis of Accounts Receivable ("A/R") (\$000 omitted) Total Accounts Receivable Aging (in days)

Total Accounts Accelvable A	55	(111 (111)))														
		Nov 2024	Oct 2024	Sept 2024	Aug 2024	July 2024	202	June 24 (Note 1)	May 2024	April 2024	March 2024		Feb 2024	Jan 2024	Dec 2023	Nov 2023
Under 30	\$	7,750	\$ 6,623	\$ 7,906	\$ 6,780	\$ 6,741	\$	8,290	\$ 5,677	\$ 5,625	\$ 6,085	\$	6,386	\$ 6,231	\$ 6,728	\$ 7,585
31-60		1,703	1,894	1,758	1,274	1,461		1,775	1,212	1,279	1,336		1,316	1,411	1,976	1,888
61-90		808	624	617	840	547		715	665	640	628		740	665	935	775
91-180		1,058	1,028	1,022	902	1,038		1,128	1,071	1,017	1,248		1,357	1,349	1,168	1,062
181-360		910	1,033	1,096	1,208	1,153		1,170	1,072	1,143	1,173		1,109	1,217	1,208	1,272
More than 1 year		3,504	3,423	3,477	3,758	3,476		3,530	3,557	4,089	4,207		4,273	4,385	4,462	4,560
Sub Total		15,733	14,625	15,876	14,762	14,416		16,608	13,254	13,793	14,677		15,181	15,258	16,477	17,142
Interest due		1,524	1,524	1,558	1,574	1,598		1,609	1,611	1,673	1,694		1,680	1,704	1,691	1,696
Total Gross A/R plus interest	\$	17,257	\$ 16,149	\$ 17,434	\$ 16,336	\$ 16,014	\$	18,217	\$ 14,865	\$ 15,466	\$ 16,371	\$	16,861	\$ 16,962	\$ 18,168	\$ 18,838

#### Aged Accounts Receivable Focus of Collection Efforts

-	1	Nov	Oct	Sept	Aug	July		June	May	April	March	Fe	eb	Jan	Dec		Nov
Greater than 60 days:	2	024	2024	2024	2024	2024	202	24 (Note 1)	2024	2024	2024	20	24	2024	2023	2	2023
A/R	\$	7,625	\$ 7,439	\$ 7,577	\$ 8,095	\$ 7,613	\$	7,952	\$ 7,771	\$ 8,356	\$ 8,736 \$		8,940	\$ 9,211	\$ 9,249	\$	9,141
Less: Multi-Tenants		(1,478)	(1,417)	(1,469)	(1,482)	(1,423)		(1,633)	(1,673)	(1,725)	(1,767)		(1,852)	(2,044)	(2,061)		(1,752)
Receiverships***		(2,002)	(2,040)	(1,824)	(2,120)	(2,175)		(2,198)	(2,174)	(2,144)	(2,157)		(2,121)	(2,308)	(2,089)		(2,186)
Liens		(1,865)	(1,911)	(1,929)	(2,058)	(1,789)		(1,696)	(1,644)	(1,731)	(1,664)		(1,734)	(1,741)	(1,740)		(1,512)
Total	\$	2,280	\$ 2,071	\$ 2,355	\$ 2,435	\$ 2,226	\$	2,425	\$ 2,280	\$ 2,756	\$ 3,148 \$		3,233	\$ 3,118	\$ 3,359	\$	3,691
		30%	28%	31%	30%	29%		30%	29%	33%	36%		36%	34%	36%		40%

Collection Efforts																
		Nov	Oct	Sept	Aug	July	•	June	May	April	March		Feb	Jan	Dec	Nov
	2	024	2024	2024	2024	2024	20	24 (Note 1)	2024	2024	2024		2024	2024	2023	2023
Shuts *	\$	33	\$ 55	\$ 51	\$ 63	\$ 49	\$	57	\$ 68	\$ 71	\$ 96 \$	5	120	\$ 136	\$ 70	\$ 267
Red Tags **		-	-	-	-	-		-	-	-	-		-	-	-	-
Receivers		46	95	53	114	81		55	44	54	18		45	63	41	49
Top 100 Collection Calls		-	-	-	-	-		-	25	37	76		6	485	103	50
Other <sup>(1)</sup>		842	1,017	988	829	978		810	917	1,175	966		956	541	917	729
Total	\$	921	\$ 1,167	\$ 1,092	\$ 1,006	\$ 1,108	\$	922	\$ 1,054	\$ 1,337	\$ 1,156 \$	5	1,127	\$ 1,225	\$ 1,131	\$ 1,095
* Number of shuts		97	172	212	264	194		176	229	215	193		272	330	197	267
** Number of Red tags		-	-	-	-	-		-	-	-	-		-	-	-	-

# <u>MEMORANDUM</u>

TO:

David J. Borowy Kevin J. Curseaden Catherine E. LaMarr Mario Ricozzi Suzanne C. Sack

**FROM:** S. Lakshminarayanan

**DATE:** December 19, 2024

**SUBJECT:** Key Performance Indicator (KPI) Report for Fiscal 2025 Second Quarter (September – November 2024)

Attached is the Key Performance Indicator (KPI) Report for Fiscal 2025 Second Quarter (September – November 2024).

Fiscal 2025 KPI's are tracked quarterly and are essentially on target.

All initiatives sustain key strategies that connect back to the 2025 Strategic Plan and Fiscal 2025 objectives and are based on the four perspectives of the Balanced Scorecard.

Attachment

		Key Performance Indicators	s FY25 Q2 Up	date   December 19, 2024	
KPI Name	Level	Description	Status	FY25 Target	FY25 Q2 Commentary
Customer Satisfaction	Global	Increase RWA's Customer Satisfaction Index (CSI) Company Characteristics within 4 percentage points from FY24 baseline of 79.6%.		79.6% - 83.6% CSI (+/- 4% margin of error)	Survey will be fielded in the May 2025 timeframe. We are projecting to meet this target.
Safety	Global	Continue the safety journey toward achieving zero recordable injuries.		0 Recordable Injuries	There was 1 recordable injury in Q2 - 3 to date. We continue to work to reduce workplace hazards by researching best-in-class corporate safety practices and promoting a culture of prevention and self care. Unfortunately, we will not meet this target.
Training & Development	Global	Complete 12 hours of training and development per employee.		12 Hours Training	On track to ensure employees complete at least 12 hours of training and professional development. We are projecting to meet or exceed this target.
Service Excellence	Global	Achieve ≥75% Service Assessment Index (SAI) rating in all- employee survey following six-month Delivering Service Excellence training and practice.		≥75% SAI	Fielded Delivering Service Excellence (DSX) employee survey in October 2024 and achieved a 79% SAI rating, exceeding target of 75%. Since undergoing DSX training, employees noted improvements within internal/external service for interdepartmental communication, teamwork, positive attitude and overall service excellence; areas of opportunity included accountability and communication.
Cash Collections	Global	Meet 118% coverage with no shortfall.		118% Coverage	We are projecting to meet this target.
Capital Efficiency	Global	Ensure that at least 96% of capital budget benefits customers.		96% of Capital Budget	We are projecting to meet this target.
Operating Efficiency	Global	Identify at least \$750,000 in annualized operating efficiencies and savings.		\$750,000 in Savings	Cross-functional work group formed to identify operating efficiencies and savings. At end of Q2, approximately \$450,000 in savings identified. We are projecting to meet this target.
Commercial Services Revenue	Executive	Achieve commercial net revenues of \$9.2M.		\$9.2M in Revenue	Continuing to advance four-pillar strategy, which includes PipeSafe, WellSafe and HSV expansion, lab enhancements, M&A and partnership opportunities. We are projecting to meet this target.
Water Quality	Executive	Maintain 100% compliance with drinking water standards by ensuring that 90% of disinfection by-product tests are at least 10% below maximum drinking water thresholds.		100% Compliance	There were no near-misses for THMs and HAAs during our last compliance sampling period. We are projecting to meet this target.
Unaccounted for Water	Executive	Reduce unaccounted for water leakage by 125MG.		125MG UFW Reduction	Approximate 20 million gallons of water saved through Q2. We are project Page 18 of 68 this target.

#### Representative Policy Board

Dashboard Metric - 2Q FY25

Metrics	Quarter ended 11/30/23 (2Q FY 2024)	Quarter ended 5/31/24 (4Q FY 2024)	Quarter ended 8/31/24 (1Q FY 2025)	Quarter ended 11/30/24 (2Q FY 2025)
Financial Metrics				
Coverage	Budget: 1,14 w/o draw	Budget: 1,14 w/o draw	Budget: 1,14 w/o draw	Budget: 1,14 w/o draw
00000000	Projected: 1,16 w/o draw	Projected: 1,34 w/o draw	Projected: 1,17 w/o draw	Projected: 1,19 w/o draw
Draw Requirement	Budget: \$0 million	Budget: \$0 million	Budget: \$0 million	Budget: \$0 million
	Projected: \$0 million	Projected: \$0 million	Projected: \$0 million	Projected: \$0 million
	Budget: \$52,520 million	Budget: \$44,876 million	Budget: \$55.791 million	Budget: \$55,791 million
Capital Expenditures to Budget (Note 1)	Result: \$17.021 million/32.43% of total fiscal year budget	Result: \$43.728 million/97.4% of total fiscal year budget	Result: \$9.207 million/16.5% of total fiscal year budget	Result: \$21.221 million/38.0% of total fisc year budget
Annual Dessirables TeleVilles (I(4, 0)	Feb 2020: \$6,659,551	Feb 2020: \$6,659,551	Feb 2020: \$6,659,551	Feb 2020: \$6,659,551
Aged Account Receivables - Total Water (Note 2)	Nov_2023 : \$6,744,597 (1,3%)	May_ 2024 : <b>\$5,552,139 (-16.6%</b> }	Aug, 2024 : \$5,384,765 (-19.1%)	Nov, 2024 : \$4,949,483 (-25.7%)
Agad Account Receivables - Residential (Note 2)	Feb 2020: \$5,833,160	Feb 2020: \$5,833,160	Feb 2020: \$5,833,160	Feb 2020: \$5,833,160
Agen Account Kecelvables - Kesinenniai (Mote 2)	Nov_ 2023 : \$6,353,667 (+8.9%)	May 2024 : \$5,213,602 (-10.6%)	Aug. 2024 : \$5,092,672 (-12.7%)	Nov. 2024 : \$5,267,815.41 (-9.7%)
Pension Market Values (Note 3)	Nov 2023 Mkt, Value \$69,091,124	May 2024 Mkt, Value \$75,327,269	Aug 2024 Mkt, Value \$78,836,659	Nov 2024 Mkt. Value \$80,490,510
	Sept., 2023 Mkt, Value: 66,646,763	March 2024 Mkt. Value \$75,224,237	June 2024 Mkt, Value \$75,780,869	Sept, 2024 Mkt, Value \$79,830,513
	Sept Return: 3.49% Cal/.17% Fiscal	May Return: 13,87% Fiscal	June Return: 5.68%Cat/2.53% Fiscal	Sept Return: 12.05% Cal/7.04% Fiscal
-	Actuarial Return Assumption: 6,75%	Actuarial Return Assumption: 6,75%	Actuarial Return Assumption: 6, 75%	Actuarial Return Assumption: 6,75%
System Metrics				
werage Daily Production (Draft) to Budget (MGD)/Prior	Prior Year: 48 344 MGD	Prior Year: 43.680 MGD	Prior Year: 49,111 MGD	Prior Year: 45,669 MGD
feer (MGD)	Result: 45.669 MGD	Result: 42.322 MGD	Result: 50.477 MGD	Result: 48.131 MGD
	Target: 100%	Target: 100%	Target: 100%	Target: 100%
Disinfection By-products	Result: 100%*	Result: 100%"	Result: 100%*	Result: 100%*
	* As of Sept, 2023, updated	* As of March, 2024 updated	* As of June, 2024 updated	* As of Sept 30, 2024, updated
Vet Unaccounted For Water	Target: 10,0%	Target: 10.0%	Target: 10.0%	Target: 10,0%
annualized)	Result: 11.41% net for the annualized	Result: 13.12% net for the annualized	Result: 12.22% net for the annualized	Result: 12.45% net for the annualized
	period of Sept 2022 to Aug 2023	period of March 2023 to February 2024	period of June 2023 to May 2024	period of Sept 2023 to Aug 2024
			The second second second second	
ervice Disruptions (Notes 4 and 5): Due to Main Breaks				
Number of Disruptions	Result: 10	Result: 9	Result: 6	Result :8
Number of Cuslomers Impacled	Result: 140	Result: 101	Result: 180	Result : 119
Avg. Period Customers are w/o Water (hrs.)	Target: 6	Target: 6	Target: 6	Target: 6
	Result: 3,63	Result: 4.03	Result: 4,91	Result: 3,06
Valer Quality (Note 5):				
Discolored Water - System/Hydraulics				
Number of Complaints	Result: 154	Result: 158	Result: 148	Result: 80
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Notes:

Note 1: Excludes State and Redevelopment, Growth Fund, and contingency/reserve, Percentage is of fiscal year budget Note 2: Reflects aged receivables over 90 days - total water and total residential. Comparison is to pre-pandemic level

Note 3: Fiscal year-end based on audited financials. Other quarters based on latest available reports and net returns Note 3: Fiscal year-end based on audited financials. Other quarters based on latest available reports and net returns Note 4: This metric may be later expanded to other types of service disruptions with the same statistics

Note 5: This metric may be later expanded to include time to resolve and time to respond w/associated targets

The Committee shall review, provide oversight of and monitor (a) the RWA's environmental, health and safety policies, practices and actions; (b) trends and emerging issues at the legislative, regulatory and judicial levels concerning environmental, health and safety issues that affect the RWA, along with its positions and responses with respect thereto; and (c) Maintain an explicit, visible and communicated commitment to Business Continuity/Emergency Preparedness.

#### March 2025

- Emerging Issues in the Water Industry Regulations, Water Quality and Quantity, Workforce, Funding
- Business Continuity Environmental Hazards, 2024 AWIA and Cyber Risk Update, Staffing Retirements (Executive Session)
- Recreation Activity (Memo) and Physical Security (Executive Session)

#### May 2025

- 2025 Interim Legislative Session Update
- Remote Water Monitoring Buoys Data collection and use
- PFAS update (ex. Session)

Note:

For FY 2026, new topics will be developed during the last quarter of FY 2025.

### SOUTH CENTRAL CONNECTICUT REGIONAL WATER AUTHORITY

## RESOLUTION REGARDING ORGANIZATIONAL CHANGES TO THE AUTHORITY AND ADMINISTRATIVE CHANGES TO PRIOR RESOLUTIONS

WHEREAS, Larry L. Bingaman, former President and Chief Executive Officer of the Authority, died unexpectedly on November15, 2024; and

WHEREAS, the Authority desires to appoint Sunder Lakshminarayanan Interim President and Chief Executive Officer of the Authority, effective December 2, 2024; and

WHEREAS, Sunder Lakshminarayanan will continue to have the duties and responsibilities of his current position of Vice President of Engineering and Environmental Services; and

WHEREAS, the Vice President and Chief Financial Officer of the Authority has been authorized to perform certain functions, take such actions and execute and deliver certain documents or instruments by resolution of the Authority (the "Resolutions"); and

WHEREAS, the duties and responsibilities of the Vice President and Chief Financial Officer have been transferred to the Senior Vice President, Chief Financial Officer and Head of Corporate Development of the Authority, effective December 2, 2024; and

WHEREAS, the Authority wants to amend its prior Resolutions to substitute the Senior Vice President, Chief Financial Officer and Head of Corporate Development of the Authority for the Vice President and Chief Financial Officer, effective December 2, 2024.

NOW THEREFORE, be it resolved that (1) Sunder Lakshminarayanan is hereby appointed Interim President and Chief Executive Officer of the Authority, effective December 2, 2024 in addition to his continuing service as Vice President of Engineering and Environmental Services; and (2) all prior Resolutions of the Authority which authorize the Vice President and Chief Financial Officer of the Authority to perform certain functions, to take such actions or to execute and deliver documents or instruments are hereby amended, as of December 2, 2024 to replace the Vice President and Chief Financial Officer of the Authority with the Senior Vice President, Chief Financial Officer and Head of Corporate Development of the Authority and authorizes the Senior Vice President, Chief Financial Officer and Head of Corporate Development of the Authority to perform such duties or functions, to take such actions or to execute and instruments as set forth in the Resolutions.

2

#### South Central Connecticut Regional Water Authority 90 Sargent Drive, New Haven, Connecticut 06511-5966 <u>http://www.rwater.com</u>

To:	David J. Borowy Kevin J. Curseaden Catherine E. LaMarr Mario Ricozzi Suzanne C. Sack
Cc:	Sunny Lakshminarayanan, Interim President & CEO Elizabeth Calo, GM - HR
From:	Nicoletta Blevins, Government and Community Relations Manager, Communication
Date:	10 December 2024
Subject:	2025 Legislative Session Outlook

#### Summary

This memo outlines the anticipated legislative activity that could have an impact for the RWA and other similar utilities. The RWA believes the following areas relating to water quality, infrastructure, workforce development, climate change, cybersecurity, and operational efficiency will be taken up during this session. The RWA plans to work with their lobbying entity along with the CT section of the AWWA and CWWA to advance our interests. The RWA will monitor and oppose any proposed legislation that may adversely affect the RWA. The 2025 session convenes from the 8<sup>th</sup> of January and adjourns on the 4<sup>th</sup> of June 2025.

The areas of consideration are as follows:

#### **Protecting Water Quality**

- Address Lead and Copper Rule revisions with consistent state and federal regulations, increased funding, and public outreach.
- Address PFAS contamination related concerns through clear guidelines, liability protections, funding, and bans on PFAS production.

#### Infrastructure Investment

- Optimize permitting processes for dams and prioritize funding for critical dam upgrades.
- Authorize cost recovery mechanisms for water quality and resiliency upgrades.

#### Workforce Development

- Collaborate with educational institutions to train water and wastewater operators.
- Remove barriers to operator certification, including recognizing out-of-state and military experience.

#### Climate Change Challenges

- Ensure priority for power restoration to critical water facilities.
- Update the State Water Plan for climate resilience, including emergency transfers and funding for infrastructure upgrades.
- Add water utilities to benefit from DEEP's climate resiliency funds.

#### **Operational Issues**

- Oppose liability imposition from external contractors and unnecessary prevailing wage extensions.
- Address cross-connection statutes.
- Al technology adoption

#### **State Water Planning**

- Fund and streamline the use of interconnections for operational flexibility and to address water supply issues.
- Protect the safe yield and margin of safety for public water supplies.

#### **Source Water Protection**

- Notification of renewable energy applications impacting water sources.
- Strengthen riparian buffers and promote training to reduce deicing chemical contamination.

#### Cybersecurity

- Develop and implement robust cybersecurity protocols.
- Provide tools, training, and state assistance for response and recovery from cybersecurity incidents.

#### Water/Energy Nexus

- Reflect energy efficiency investments in ratemaking policies.
- Ensure water utilities are eligible for state energy programs to reduce costs.

Regional Water Authority

South Central Connecticut Regional Water Authority 90 Sargent Drive, New Haven, Connecticut 06511-5966 http://www.rwater.com

TO:	David J. Borowy
	Kevin J. Curseaden
	Catherine E. LaMarr
	Mario Ricozzi
	Suzanne C. Sack
10	
FROM:	Rochelle Kowalski
and	Rochelle Kowalski Senior Vice President, Chief Financial Officer & Head of Corporate Development
DATE:	December 16, 2024
SUBJECT:	Quarterly financial statements for fiscal year 2025 (ending May 31, 2025)

Attached are the following financial reports regarding the second quarter of fiscal year 2025. i.e., the quarter ended November 30, 2024:

- Statements of net position as of November 30, 2024 and November 30, 2023;
- Schedules A-1 & A-2: Statements of revenues, expenses and changes in net position as of November 30, 2024, maintenance test, and commentary;
- Schedule B: Operating and maintenance expenses;
- Schedule C: Capital budget report;
- Schedule D: Investment earnings report comparison of investment rates of return

The reports bulleted above incorporate the Authority's experience from June 2024 through November 2024. For the remainder of fiscal year 2025, the reports include the projections shown on schedules A-2 and B which use the assumptions explained below.

### Schedule A-2: Statements of Revenues, Expenses and Changes in Net Position

Section of page entitled "Six Months Ended November 30"

The figures shown present June through November 30 as well as comparative budget vs. actual results for the six months ended November 30, 2024.

#### Section of page entitled 'Year Ending May 31, 2025"

The "budget" column is the budget for fiscal year 2025, as approved by the Five-Member Authority.

#### Assumption 1

The column labeled *Assumption 1* presents earned metered water revenues that reflect six months (June through November 2024) of consumption and six months of budgeted consumption for (December 2024 through May 2025).

Other revenues and expenses shown in this column reflect six months of results and six months, as projected.

#### Assumption 2

The column labeled *Assumption 2* projects consumption for the months of December 2024 through May 2025 at 5% below budget. Operating expense for "pump power" and chemicals for these same months is adjusted to reflect the 5% decrease.

#### Assumption 3

The column labeled *Assumption 3* projects consumption for the months of December 2024 through May 2025 at 5% above budget. Operating expense for "pump power" and chemicals for these same months is adjusted to reflect the 5% increase.

#### Section of page entitled "Maintenance Test"

The maintenance test reflects the same three assumptions described above except that water sales are not accrued revenue, but cash collections from June through November 2024, plus projected cash collections for December 2024 through May 2025. Management assumes that the billings are collected over the course of twelve months.

#### Schedule B: Operating and Maintenance Expense

This schedule provides details of the operating and maintenance expense through the second quarter of fiscal year 2025, as well as projections for December 2024 through May 2025 under the three assumptions presented above.

## Schedule C: Capital Budget Report

This schedule shows capital expenditures for June through November 2024, as well as projections for the full fiscal year 2025.

#### Schedule D: Interest Earned

Compared here are "budgeted" versus "actual" interest rates earned on the Authority's invested funds.

Attachments

<b>REGIONAL WATER AUTHORITY</b>	STATEMENTS OF NET POSITION	AS OF NOVEMBER 30, 2024 AND 2023
---------------------------------	----------------------------	----------------------------------

	Y/Y Variance	\$ 34,691,986 (24,608,283) 10.083 707	134,282	21,500,840 31,518,825	373,283	3,091,514	(227,096) -		(824,824)	194,825	158,304	440,523	1,202,035	943,767		(48,772)	(5,144,302)	5,045,099	<u>C14,6/1,cc</u>	(1,818,071)	(4,609,190) /071.006)	2,016,309	<u>\$ 28,277,377</u>
	FY 2024	\$ 988,732,876 (438,885,608) 540 847 768	28,038,091	592,376 608,592,376	65,474,263	10,444,751	56,002,525 -		13,456,771	10,888,243	230,148	3,026,875	2,836,979	86,441,540	500,000	1,359,662	145,115,921	9,188,939	724,111,126	13,434,982	4,609,190	1,001,202	<u>\$ 947,308,826</u>
.023	FY 2025	\$ 1,023,424,862 (463,493,891) 550 020 070	28,172,373	52,007,857 640,111,201	65,847,546	13,536,265	55,775,429 -	or	12,631,946	11,083,068	388,452	3,467,398	4,039,013	87,385,307	500,000	1,310,890	139,971,619	12,234,039	700,020,001	11,616,910		2,016,309	\$ 975,586,203
STATEMENTS OF NET POSITION STATEMENTS OF NET POSITION AS OF NOVEMBER 30, 2024 AND 2023	Assets Utility nlant	Property, plant and equipment in servi \$ Accumulated depreciation I tritive plant in service	Land	Construction work in progress Total utility plant, net	Nonutility land, at cost	Goodwill Current accerts	Cash and cash equivalents Investments	Accounts receivable, less allowance for	doubtful accounts	Accrued revenue	Accrued interest receivable	Materials and supplies	Prepaid expenses and other assets	Total current assets	Note Receivable	Lease Receivable	Restricted assets	Kegulatory assets	Deferred Outflows of Resources	Deferred charge on refunding	Deferted Outdows - Goodwill Deferred obstras on sourion along	Deferred charge on OPEB plans	Total

Liabilities and Net Assets Liabilities	FY 2025	FY 2024	Y/Y Variance
Revenue bonds payable, less current portion	\$ 457,200,000	\$ 483,285,000	\$ (26,085,000)
Net premiums and discounts from revenue bonds pays	38,432,781	41,844,765	(3,411,984)
DWSRF loans payable, less current portion	35,442,153	24,498,873	10,943,280
Net pension liability	11,622,449	17,949,051	(6,326,602)
Net OPEB obligation	16,145,432	15,716,868	428,564
Lease Liability	102,815.85	90,065	12,751.04
SBITA Liability	3,221,293	4,319,734	(1,098,441)
Total noncurrent liabilities	562,166,924	587,704,356	(25,537,432)
Current liabilities			
Current portion of revenue bonds payable	24,930,000	23,905,000	1,025,000
Current portion of DWSRF loans payable	2,074,225	1,489,880	584,345
Accounts payable	8,261,513	3,618,235	4,643,278
Notes payable	3,400,500	50,500	3,350,000
Customer deposits and advances	1,909,754	1,624,833	284,921
Current Lease Liability	38,646	29,505	9,141
Current SBITA Liability	1,296,063.00	1,669,511	(373,448.25)
Other accrued liabilities	11,529,088	7,882,928	3,646,161
Total current liabilities	53,439,789	40,270,393	13,169,396
Liabilities pavable from restricted assets			
Accounts payable for construction	3,878,592	2,645,003	1,233,589
Accrued interest payable	6,748,817	7,194,801	(445,985)
Customer deposits and advances	1,590,900	1,686,596	(95,697)
Total liabilities payable from restricted assets	12,218,308	11,526,400	691,908
Other liabilities			*
Total liabilities	627,825,021	639,501,149	(11,676,128)
Deferred inflows of resources			
Deferred inflows related to pensions	66,201	238,153	(171,953)
Deferred inflows related to OPEB	2,492,911	3,864,578	(1,371,667)
Deferred inflows related to Leases Net Position	1,372,086	1,419,574	(47,488)
Invested in capital assets, net of related debt	136.783.010	107.937.279	28.845.732
Restricted assets	132,131,903	132.914.779	(782.877)
Unrestricted assets	74.915.071	61.433.314	13.481.757
Total net assets	343,829,984	302,285,372	41,544,612
Total liabilities and net assets	\$ 975,586,203	\$ 947,308,826	\$ 28,277,377

#### SCHEDULE A-1 - COMMENTARY

#### REGIONAL WATER AUTHORITY REVIEW OF FINANCIAL DATA Nov 30, 2024 (FY 2025)

#### STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION

#### **Operating Revenues**

FY25 revenue for water, including wholesale and fire service, is under budget by \$1,440k (approx. 2.0%). Metered water revenue is under budget by \$1,585k (approx. 2.5%)

Total net other revenue is \$1,127k over budget due to other water and proprietary revenue being higher than budget.

#### **Operating Expenses**

Operating and Maintenance Expenses are currently under budget due to the following:	Nov-24
Payroll is under budget primarily due to head count under runs and O&M/non-O&M mix.	\$ (660,000)
Employee Benefits are under budget primarily due OPEB reimbursement being higher than budgeted and O&M/non-O&M mix.	(350,000)
Transportation is under budget primarily due to diesel fuel expense, vehicle insurance, and O&M/non-O&M mix.	(69,000)
Utilities & Fuel is under budget primarily due to timing of the sewer use charges.	(107,000)
Pump Power is over budget primarily due to CT statutory charges not anticipated in budget.	425,000
Chemicals Expense is under budget primarily due to timing.	(160,000)
Road Repairs are under budget primarily due to timing.	(54,000)
Collection Expense is under budget due to lower year-to-date attorney fees and bank fees.	(121,000)
Business Improvement is under budget primarily due to timing.	(103,000)
Insurance Premiums are under budget due primarily to timing.	(162,000)
Outside Services is under budget across multiple areas.	(249,000)
Training and continued education is under budget primarily due to timing.	(123,000)
Info. Technology Licensing & Maintenance Fees are under budget primarily due to timing.	(177,000)
Maintenance & Repairs are under budget across multiple areas.	(334,000)
All Other	 (4,000)
Interest Income Interest Income is above budget primarily due to higher investment earnings.	(2,248,000)

#### PROJECTED MAINTENANCE TEST

The projected coverage is 1.19 with no shortfall.

#### REGIONAL WATER AUTHORITY STATEMENTS OF REVENUES, EXPENSES AND CHANGES IN NET POSITION FOR THE MONTHS ENDING NOV 30, 2024

Schedule A-1

Operating revenues	FY 2024 Actual		FY 2025 Budget		FY 2025 Actual	•	ider)Over Budget
Metered water revenues	\$ 61,068	\$	63,987	\$	62,402	\$	(1,585)
Fire service	6,764	-	6,758	*	6,886	÷	128
Wholesale	451		458		475		120
Other revenue - water	2,459		2,201		2,857		656
Other revenue - proprietary	5,795		6,327		8,446		2,118
Total operating revenues	76,537	-	79,732		81,066		1,334
Operating expenses							
Operating and maintenance expense	32,129		36,125		33,877		(2,248)
Expense associated with other revenue - water	1,136		1,063		1,561		498
Expense associated with other revenue - proprietary	1,952		2,553		3,702		1,149
Provision for uncollectible accounts	(52)		250		(42)		(292)
Depreciation	12,151		13.000		13,003		3
Payment in lieu of taxes	4,563		4,707		4,544		(163)
Amortization Pension Outflows/Inflows	685		110		110		(0)
Amortization OPEB Outflows/Inflows	(447)		(285)		(285)		(0)
Total operating expenses	52,118		57,522	********	56,469		(1,053)
Operating income	24,419	-	22,210		24,597		2,388
Nonoperating income and (expense)					21,091	••••••	
Interest income	5,410		4,120		5,393		1,274
(Loss) Gain on disposal of assets	(10)		(250)		542		792
Realized and unrealized (losses) gains on investments	-		()				-
Interest expense	(11,027)		(10,697)		(10,690)		7
Amortization of bond discount, premium, issuance							
cost and deferred losses	1,440		1,423		1,411		(13)
Amortization of Goodwill Intergovernmental revenue	- 441				-		-
Contributions to related entities	(2,095)				-		-
Total nonoperating income and (expense) before captial contribution		-	(5,404)		(3,345)		2,059
Income (expense) before contributions	18,579		16,806		21,252	\$	4,447
Capital contributions	586				413		.,
Change in net assets	19,164	-			21,665		
Total net assets - beginning of fiscal year	283,121				322,165		
Total net assets - end of reporting month	302,285	-		\$	343,830		
	,200	:			5 (5,050		

	]	Budget	F	rojected	(L	nder)Over
FY 2025 MAINTENANCE TEST	, F	Y 2025	]	FY 2025		FY 2025
(Budget vs. Projected)	(	@114%		@114%		@114%
Revenue Collected:						
Water sales		130,838		130,691		(147)
Interest Income		4,028		4,928		900
BABs Subsidy		644		644		-
Other Net		9,093		10,263		1,185
Common Non-Core		(390)		(390)		· -
Total		144,213		146,135		1,938
Less:						
Operating and maintenance expenses		(71,610)		(71,610)		-
Depreciation		(9,000)		(9,729)		(729)
PILOT (A)		(9,295)		(9,095)		200
Net Avail for Debt Service (B)	\$	54,308	\$	55,701	\$	1,394
Debt Service Payments (C)	\$	47,638		46,803	\$	(835)
Debt Service @ 114% (D)	\$	54,307		53,356	\$	(952)
Difference (B-D)	\$	0	\$	2,346		
RSF, Growth and/or General Fund (D)		-	and the second second			
Coverage		114%		119%		

AUTHORITY		
<b>REGIONAL WATER AUTHORIT</b>	ar 2025	mitted)
REGION	Fiscal Year 2025	(\$000 Omitted)

STATEMENTS OF REVENUES, EXPENSES (S000 Omitted)

>		
HORIT		
AUTI		
LTER		

SCHEDULE A-2

STATEMENTS OF REVENUES, EXPENSES	Si	c Months Endir	Six Months Ending November 30	
AND CHANGES IN NET ASSETS	FY 2024	FY 2025	FY 2025	(Under)Over
	Actual	Budget	Actual	Budget
Operating Revenues				
Intererced Water Kevenues	S 61,068	S 63,987	S 62,402	<b>S</b> (1,585)
Wholesale Water	60/'0	0,/0 150	0,880	871
Other revenue - water	1050 6	100 0	C/F	11
Other revenue - manual	202 2	102,2	10017	911 6
Total Operating Revenues	76.537	79,732	81,066	1.334
Operating Expenses				
Operating and Maintenance	32,129	36,125	33,877	(2,248)
Expenses associated with other revenue-water	1,136	1,063	1,561	498
Expenses associated with other revenue-proprietary	1,952	2,553	3,702	1,149
Provision for uncollectible accounts	(52)	250	(42)	(292)
Depreciation	12,151	13,000	13,003	ŝ
Payment in lieu of taxes	4,563	4,707	4,544	(163)
Amortization Pension Outflows/Inflows	685	110	110	(0)
Amortization OPEB Outflows/Inflows	(447)	(285)	(285)	(0)
Total Operating Expenses	52,118	57,522	56,469	(1,053)
Operating Income	24,419	22,210	24,597	2,388
Nonoperating income and (expense)				
Interest Income	5,410	4,120	5,393	1,274
(Loss)/Gain on disposal of assets	(10)	(250)	. 542	792
Interest Expense	(11,027)	(10,697)	(10,690)	7
Amortization of bond discount, premium				
issuance cost and deferred losses	1,440	1,423	1.411	(13)
Amortization of Goodwill				
Intergovernmental revenue	441	•	•	,
Contributions to/from related entities	(2,095)	•	•	
Total nonoperating income & (expense)	(5,840)	(5,404)	(3,345)	2,059
(Expense) income before contributions	18,579	\$ 16.806	21,252	S 4,447
Capital contributions	586		413	
Change in net assets	19,164		21,665	
Total net assets - beginning of fiscal year			322,165	
I otal net assets - end of reporting month	<u>s</u> 302,285		<u>\$ 343,830</u>	

.

Revenue Collected: Water Sales Interest Income BABS Subsidy Other Net	Canmon Non-Core Total	Operating and Maintenance Expenses Depreciation	Net Avail for Debt Service (B) Debt service payments (C)	Delt Service @ 114% (D) Diference (B-D) RSF, Growth and/or General Fund (D)
R	1986			

	Projection - Consumption 5% Above	Assumption 3	\$ 120,102 13,646 863	4,742	156,220	71 765	2,545	8,181	26.000	9,095	216	(571) 117,380	38,840	- 8 657	(1,000)	(21,583)	2.809	248	3,000	<u>s (7,875)</u>	30,965		
Twelve Months Ending May 31	Projection - Consumption 5% Below	Assumption 2	\$ 114,009 13,646 863	4,742 16 867	150,127	71 455	2,545	8,181	26,000	9095	216	(571) 117,070	33,057	- 8 657	(1,000)	(21,583)	2,809	248	3,000	<u>s (7,875)</u>			
Twelve Month	Projection	Assumption 1	\$ 116,991 13,646 863	4,742	153,109	71.610	2,545	8,181	26,000	9095	216	(571) 117,225	35,884	8 657	(1,000)	(21,583)	2,809	248	3,000	\$ (7.875)	<b>\$</b> 28,009		
		Budget	\$ 116,586 13,518 845	4,142 12.367	147,458	71.610	2,095	4,716	26,000	9,295	216	(571) 113,860	33,598	7.802	(1,500)	(161,191)	2.821	248		\$ (11,819)	\$ 21,778		

	Projection - Consumption 5% Above <u>Assumption J</u>	\$ 132,140 4,928 644 10,263 (390)	147,584 (71,765) (9,095) 56,995	\$ 46,803         \$ 46,803         \$ 53,356         \$ 53,356         \$ 53,356         \$ 53,356         \$ 122%         \$ 114%          \$ 114%
Twelve Months Ending May 31	Projection - Consumption 5% Below <u>Assumption 2</u>	\$ 129,242 4,928 644 10,263 (390)	144,686 (71,455) (9,729) <u>(9,095)</u> 54,407	\$ 46,803         \$ 46,803         \$ 53,356         \$ 1,052         \$ 116%         \$ 116%         \$ 114% <th< td=""></th<>
Twelve Month	Projection <u>Assumption 1</u>	\$ 130,691 4,928 644 10,263 (390)	146,135 (71,610) (9,729) (9,095) 55,701	\$ 46,803         \$ 46,803         \$ 53,356         \$ 52,346         \$ 52,346         \$ 52,346         \$ 119%         \$ 119%         \$ 119%         \$ 114% <th< td=""></th<>
	Hudget	\$ 130,838 4,028 644 9,093 (390)	144,213 (71,610) (9,000) (9,295) 125,918	\$ 47,638           \$ 54,307           \$ 71,611           \$ 71,611           \$ -           \$ 114%

Coverage Required Coverage

**OPERATING AND MAINTENANCE EXPENSES REGIONAL WATER AUTHORITY** Fiscal Year 2025 (\$000 Omitted)

SCHEDULE B

30 (I Inder)	( Intract )	Over	\$ (660)	(350)	F	46	(12)	(69)	16	(107)	(18)	425	(160)	(54)	(13)	(23)	(121)	(103)	(32)	(249)	(162)	19	(14)	(123)	(11)	12	11	0	7	(32)	43		(177)	(334)		\$ (2,248)
3 NOVEMBER FV 2024	F1 2044	Actual	\$ 12,978	3,864	1,445	587	859	449	219	945	159	2,146	1,785	96	340	13	493	184	94	2,138	859	43	21	261	70	42	107	65	31	167	124		1,553	1,623	117	\$ 33,877
SIX MONTHS ENDING NOVEMBER 30 FV 2024 FV 2024	F1 2024	Buc	\$ 13,638	4,214	1,445	542	871	518	203	1,053	177	1,721	1,945	150	353	36	614	286	126	2,386	1,021	24	35	384	87	30	96	65	23	199	80		1,730	1,956		\$ 36,125
SIX FV 2023	C202 1 7	Actual	\$ 12,404	3,829	1,929	, 490	809	384	198	808	138	1,391	1,951	59	34	26	470	153	120	2,020	878	i 15	35	190	64	19	48	39	11	160	49		1,574	1,718		\$ 32,130
			Payroll	<b>Employee Benefits Allocation</b>	Pension	Administrative Building Space Allo	General & Administrative	Transportation Allocation	Tools & Stores Allocation	Utilities & Fuel	Material From Inventory	Pump Power Purchased	Chemicals	Road Repairs	Postage	Printing & Forms	Collection Expense	Business Improvement	Public/Customer Information	Outside Services	Insurance Premiums	Worker's Compensation, pre-Chur-	Damages	Training & Cont. Education	Authority Fees	Consumer Counsel	RPB Fees	Organizational Dues	Donations	Central Lab/Water Quality	Environmental Affairs	Info. Technology Licensing &	Maintenance Fees	Maintenance and Repairs	Regulatory Asset Amortization	
				6		ŝ	4	5	9	1	×	6	10	11	14	15	17	18	19	20	21	22	23	24	25	26	27	28	29	34	40	44		45	46	

8,409 2,890 1,085 1,668 1,668 1,020 337 337 337 337 337 337 337 300 671 61 528 528 335 335 4,453 45 45 70 643 165 60 60 208 130 130 130 158 3,874 3,848 234 71,765 26,951 Assump 3 8,409 2,890 1,085 1,668 1,020 337 3,037 3,037 3,237 3,237 3,237 3,237 3,237 671 61 1,178 528 335 4,453 2,013 2,013 45 70 643 165 60 60 60 130 41 158 3,874 3,848 71,455 <u>Assump 2</u> 26,951 234 61 1,178 528 335 4,453 2,013 8,409 2,890 1,085 1,668 1,020 337 337 337 4,113 3,314 300 671 45 70 643 165 60 60 60 73 41 41 375 158 3,874 3,848 1,610 26,951 234 ł YEAR ENDED MAY 31, 2025 Assump 1 3,874 3,947 71,610 234 Budget \$

(000s omitted)						
	Period End	Period Ending November 30, 2024	4	Period E	Period Ending May 31, 2025	025
	Budget E	Expenditures (Un	(Under)/Over	Budget	Projected (I	(Under)/Over
I. NATURAL RESOURCES						
Watershed Protection	50	30	(20)	100	240	140
Land Management	10	0	(6)	20	20	ı
Lake Whitney Dam & Spillway Improvements	150	164	14	595	595	•
Prospect Dam Improvements	937	847	(06)	1,000	1,000	ı
Peat Swamp Dam Modifications	100	122	22	212	212	0)
Lake Chamberlain Dam Improvements		ı	ı	50	S.	(45)
Lake Watrous & Lake Glen Aeration System Improvements	118	145	27	432	432	1
Tunnel Diversion Raw Water Main Rehabilitation Program	ŀ	66	66	95	108	13
Bridge Refurbishments	113	118	S	209	209	·
Lake Gaillard Pavilion	120	88	(32)	400	400	1
Access Road Miscellaneous Improvements	100	92	(8)	100	100	,
Miscellaneous Natural Resources	45	20	(25)	75	67	(8)
Prior Year	•	5	5	ŀ	5	5
TOTAL	1,743	1,729	(13)	3,288	3,393	105
II. TREATMENT						
Filter Media Replacement	,	0	0	1,734	1,734	I
LGWTP -Clarifiers Recycle & Building Improvements	1,840	1,847	80	2,983	2,983	•
LGWTP-HVAC Upgrades	F	415	415	400	1,600	1,200
LGWTP Filter Underdrain Replacement	316	413	97	2,810	2,810	•
LGWTP Roof Replacement	ł	•	ł	25	25	ſ
LGWTP Local Control Console Upgrade	95	64	(31)	155	152	(3)
LGWTP Improvements	1	51	51	200	200	•
LSWTP Electrical Upgrades	8	45	37	75	75	•
LGWTP Electrical Upgrades	5	ε	(2)	75	75	•
LSWTP HVAC Upgrades	10	168	158	300	800	500
LSWTP Improvements - Gravity Thickener	10	26	16	300	150	(150)
LSWTP Improvements (Miscellaneous)	·	20	20	240	240	I
LWWTP Ozone and DAF Controls	40	31	(6)	500	360	(140)
LWWTP Chemical Feed improvements	50	48	(2)	150	150	ı
LWWTP Geothermal Vault Improvements	10	ı	(10)	10	10	
WRWTP Salt Storage	10	95	85	450	450	ı
West River Drying Bed Improvements	ſ	28	28	68	130	41
West River Fuel Tank Replacement	•	16	16	330	382	52
WRWTP Improvements (Miscellaneous)	•	132	132	250	250	ł
WRWTP Rooftop Air Handling Unit	150	ŀ	(150)	150	150	ı
Water Treatment Plant Valve Replacement Program	•	15	15	100	20	(80)
Treatment Plant Buried Valve Improvements	20	13	6	20	20	ł
Seymour Wellfield Generator Replacement	235	18	(217)	892	362	(230)
Welifield Facility Improvements - Derby	47	292	245	1,147	1,147	ı
Well Rehabilitation Program	70	120	50	350	390	40

SCHEDULE C QTR 2

South Central Connecticut Regional Water Authority 2025 Fiscal Year Capital Budget Report

Appendix         Appendix		Rudnot	t cross strang to the color of	(Iladar)/Over	Budaot	toto and the function of the second sec	(Indor) (Otor
comments worth Checkine Welfield         20         6         (4)         150         1	Well Replacements	-	-		75	١Ľ	-
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Motor Control Center (MCC) Dealscompate North Checkice Wollfield	00	y		0.21		
		Dî		(47)	DDT	001	(nT)
		•	34	34	100	100	
ans         11         8         (1)         5         50         50           Arritication, Electrical, Chemical), DWSr         10         3         (2)         3         (2)         3         10 <td>Future Regulatory Treatment Compliance</td> <td>28</td> <td>ı</td> <td>(28)</td> <td>570</td> <td>470</td> <td>(100)</td>	Future Regulatory Treatment Compliance	28	ı	(28)	570	470	(100)
	Lead and Copper Rule Compliance	11	8	(2)	50	50	ı
ory Repairing Art Fination, Electrical, Chemical-DWSr         10         35         (6)         100	Treatment Facility Roof Replacements	375	135	(240)	375	170	(205)
Air Flathion, Electrical, Chemical)- DWSet         .         108         273         31           Air Flathion, Electrical, Chemical)- DWSet         .         <	Treatment Facilities Asphalt Driveway Repaving	100	35	(65)	100	100	ı
3.460 $4.38$ $7.3$ $15.43$ $16.23$ $2.2$	WRWTP Improvements (Dissolved Air Flotation, Electrical, Chemical)- DWSRF	,	108	108	273	381	108
·         ·	Miscellaneous Treatment	ı	,	ı	ı	I	1
3,460         4,238         778         1,5,33	Prior Year		52	52	•	52	52
$ \begin{array}{llllllllllllllllllllllllllllllllllll$	TOTAL	3,460	4,238	778	15,438	16,213	775
Reductions         473         453         453         533	III. TRANSMISSION AND DISTRIBUTION						
$ \begin{tabular}{ c c c c c c c c c c c c c c c c c c c$	Pipe	4,783	4,593	(189)	9,050	8,891	(159)
96       93       (2)       1,900       1,900       1,900         473       13       33       23       533       533       533         101       133       23       23       533       533       533       533         164       1,705       21       5,33       5,335       5,336       5,336       5,336       5,336       5,336       5,336       5,336	Valve Replacements	115	268	153	250	350	100
475         124         (35)         50         60         60 <t< td=""><td>Service Connections</td><td>996</td><td>963</td><td>(2)</td><td>1,900</td><td>1,900</td><td>•</td></t<>	Service Connections	996	963	(2)	1,900	1,900	•
	Capital Pipe Service Connections	475	124	(351)	500	500	ı
62         13         (4)         125         126         126         126         126         126         126         126         126 <th126< th="">         126         126</th126<>	Meters	101	153	52	450	450	I
1,684         1,705         2.1         5,325         5,326         5,366         5,366         5,366	Hydrants and Connections	62	13	(49)	125	125	•
675 $702$ $27$ $890$ $890$ $890$ $890$ $890$ $890$ $890$ $890$ $890$ $890$ $890$ $890$ $890$ $910$ $77$ $879$ $910$ $77$ $77$ $5$	Lead Service Line Replacements	1,684	1,705	21	5,325	5,325	٢
	Totoket Road Transmission Main	675	702	27	850	850	'
673     900     220     873     910       5 Additional Tank     1     1     126     172     72     72       5 Mdditional Tank     1     1     126     130     150     150       5 Mdditional Tank     1     1     126     130     150     150       5 Mdditional Tank     1     1     126     130     150     150       5 Mm     33     36     360     90     80     80       5 Mm     33     380     360     150     150     150       5 Mugrades     33     380     380     160     150     150       5 Mugrades     1     1     1     50     150     20       5 Mugrades     1     1     1     50     20     20       5 Mugrades     1     1     1     1     50     20       6     6     6     7     6     50     20       6     7     1     1     1     50     20       6     1     1     1     1     50     20       6     1     1     1     1     50     20       6     5     1     1     1	Raw Water/Transmission Main Replacement & Redundancy	40	ł	(40)	122	57	(65)
s & Additional Tank 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5	Pipe Bridge Rehabilitation Program	679	006	220	879	910	31
s À Additional Tanh - (3) (3) 72 72 72 72 72 73 74 75 75 75 75 75 75 75 75 75 75 75 75 75	Meriden Bi-Directional Interconnectior	,	ł	•	50	F	(20)
	Ansonia-Derby Tank	F	(2)	(3)	72	72	0)
	North Branford Tank Structural Improvements & Additional Tank	15	141	126	130	150	20
	York Hill Tank No. 1 Painting & Stairs	ı	36	36	600	600	1
	Ford Street Tank #1 Painting and Stairs	ı	10	10	80	80	'
	Ford Street Tank #2 Painting and Stairs	,	6	6	80	80	1
$ \begin{array}{llllllllllllllllllllllllllllllllllll$	Variable Frequency Drive Replacement Program	35	85	50	150	150	ì
s Upgrade: $93$ 78 (15) 250 250 65 - (65) (100 100 7	Storage Tank DBP Compliance	380	380	0	380	380	0
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Critical Pump Station & Transmission Facilities Upgrades	93	78	(15)	250	250	,
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Lake Gaillard Pump Station Improvements	65	ı	(65)	ı	·	ı
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Spring Street Pump Station Replacement	40	8	(32)	100	100	ı
85       53       (32)       632       79       (         15       8       (7)       64       55       (         -       -       -       100       -       (         15       118       103       250       250       (         15       118       103       250       250       (       (         27       103       76       150       150       150       150         ment       -       6       6       -       6       430       430         .       -       15       15       15       430       430         .       -       -       -       -       -       6       6         .       -       -       -       -       -       6       6       6       6         .       -       -       -       -       -       -       6 <t< td=""><td>Armory Pump Station Chimney Rehabilitation</td><td></td><td>1</td><td>1</td><td>50</td><td>20</td><td>(0E)</td></t<>	Armory Pump Station Chimney Rehabilitation		1	1	50	20	(0E)
15       8       (7)       64       55         -       -       -       -       100       -       -         15       118       103       250       250       250       -       -         -       36       36       36       80       80       80       80         27       103       76       150       150       150       150         ment       -       6       6       -       6       430       430         -       -       -       -       -       -       430       430         -       -       -       -       -       -       -       -       430	Pump Station Generator Replacement	85	23	(32)	632	62	(554)
$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	Pump Station Roof Replacements	15	8	(2)	64	55	(6)
15     118     103     250       -     36     36     80       27     103     76     150       ment     -     6     6     -       -     15     15     130       -     -     15     150       -     -     15     130       -     -     15     130       -     -     15     130       -     -     15     130       -     -     -     130	Pump Station Bypass Improvements			ı	100	•	(100)
- 36 36 80 27 103 76 150 ment - 6 6 - 15 15 430 .	Route 80 Throttling Valve Relocation	15	118	103	250	250	
27     103     76     150       -     6     6     -       -     15     15     430       -     -     -     -	Mill Rock Basins Control Valve Improvements	ı	36	36	80	80	
- 6 6 - 15 15 430 	Water Quality Improvements Program	27	103	76	150	150	ı
- 15 15 430 	Burwell Hill Pump Station Equipment Replacement	ı	9	9	ŀ	9	9
Bulk Fills Stations	PCCP Repair Parts	1	15	15	430	430	ı
	Bulk Fills Stations	1	,	ı	I		•

	Period En Budget	Period Ending November 30, 2024 st Evnenditures //Inde	, 2024 /IInder)/Over	Period E Budnet	Period Ending May 31, 2025 at Droiected (Ilnde	, 2025 (Ilnder)/Over
Miscellaneous Transmission & Pumping	85	51	(34)	220		(6)
Prior Year	t	119	119	ı	119	119
TOTAL	10,435	10,677	241	23,320	22,619	(701)
IV. GENERAL PLANT						
CIS (Customer Information Services)	3,934	2,882	(1,052)	7,923	7,923	ı
Work & Asset Management Solutions (Formerly InforEAM GIS Data Integ)	1	12	12	50	20	•
LIMS Business Enhancements	20	,	(20)	ı	ı	ı
LIMS Upgrades	57	5	(52)	135	135	ı
AMI Software Business Enhancements	25	I		50	50	ı
Cyber Security Enhancements	60	0	(09)	120	120	ı
SCADA	35	39	4	120	120	ı
Enterprise Data Archive	267	244	(23)	800	800	ł
Data Center Life Cycle Replacements	250	355	105	650	650	ı
GIS Aerial Mapping	96	45	(51)	163	110	(23)
Business Analytical Platform	50	ļ	(20)	250	75	(175)
Robotics Process Automation	. 133	99	(67)	200	200	ł
Miscellaneous Information Systems	70	٣	(69)	202	202	ı
Equipment	1,201	784	(417)	2,513	2,513	•
Miscellaneous Equipment	30	31	7	39	40	1
90 Sargent Drive	235	9	(229)	385	345	(40)
Miscellaneous 90 Sargent Drive	20	71	1	145	152	7
Prior Year		34	34	ŀ	34	34
TOTAL	6,533	4,577	(1,957)	13,745	13,520	(225)
SUB-TOTAL	22,171	21,221	(056)	55,791	55,745	(46)
V. CONTINGENCY		•		685		(685)
V. PROJECT RESERVE		•		593	•	(263)
SUB-TOTAL	1	ı	·	1,278	ı	(1,278)
VI STATE & DEFINITION	1 500	695	(805)	3 000	2 500	(200)
	000'T		(roo)		000rf	(nnc)
VII. P COMMERCIAL	•	•	,		ı	1
CIS Software Phase 2 - Commercial E-Commerce			,	100	50	(50)
TOTAL	23,671	21,916	(1,755)	60,170	58,295	(1,874)

\*The budgets for fiscal year-end presented on this schedule are reflective of capital budget amendments included for approval in December.

# Investment Earnings Report Comparison of Investment Rates of Return

· · · · · · · · · · · · · · · · · · ·		Balance @	Budgeted	Rate of Return	Rate of Return
Fund Type	No	vember 30, 2024	Return	<u>November 30, 2024</u>	Fiscal Year to Date
Less than Six Months					
Revenue Investment (A)	\$	28,299,760	3.75%	4.82%	5.23%
Revenue (B)		3,543,085	0.00%	0.44%	0.46%
Revenue Investment (C)		46,450	0.00%	4.11%	4.52%
Rate Stabilization (A)	*******	10,000,000	3.75%	4.82%	5.23%
Operating Reserve (A)		11,948,104	3.75%	4.82%	5.23%
Capital Contingency (A)		6,220,680	3.75%	4.82%	5.23%
Debt Reserve (A)		18,197,293	3.75%	4.82%	5.23%
Debt Service (A)		18,116,146	3.75%	4.82%	5.23%
PILOT (A)		3,904,747	3.75%	4.82%	5.23%
General Fund (A)	<u> </u>	12,978,128	3.75%	4.82%	5.23%
Sub-Total	\$	113,254,394			
Long Term Investments					
Debt Reserve		5,000,000	2.45%	1.95%	2.20%
Sub-Total	\$	5,000,000			
Other					
Construction (A)	\$	65,765,836	3.75%	4.82%	5.23%
Construction (C)		69	0.00%	4.11%	4.52%
Construction (E)		692	0.00%	0.00%	0.00%
Growth Fund (D)		8,821,965	0.00%	2.19%	2.38%
Interim Financing		946	0.00%	2.16%	2.35%
Sub-Total	\$	74,589,508			· · · · · · · · · · · · · · · · · · ·
Total	\$	192,843,902			

- (A) Investments are in the Connecticut Short Term Investment Fund (STIF). The budgeted and actual rate of returns are based on a straight average for the second quarter.
- (B) Reflects sweep product with balances fully insured. Balances earn credits to offset bank fees. Percentage based on month-end book balance.
- (C) Invested in the First American Government Fund.
- (D) Balance includes interest earnings.
- (E) Cash Balance as of November 30, 2024.

Fund	Budgeted Interest (Cash Basis) as of November 30, 2024	Interest Received (Cash Basis) as of November 30, 2024	(Under)/ Over
Debt Reserve	350,423	462,056	111,633
Operating Reserve	230,774	306,851	76,077
Capital Contingency	122,951	166,036	43,085
PILOT	52,065	84,115	32,050
Debt Service	408,893	489,696	80,803
Revenue	331,613	505,054	173,441
Rate Stabilization	201,250	261,156	59,906
General	276,883	337,015	60,132
Sub Total	1,974,852	2,611,979	637,127
Construction	1,439,117	1,861,625	422,508
Growth Fund	-	111,867	111,867
Interim Financing		11	11
Total	3,413,969	4,585,482	1,171,513

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South Central Connecticut Regional Water Authority 90 Sargent Drive, New Haven, Connecticut 06511-5966 203-562-4020 http://www.rwater.com

TO: David J. Borowy Kevin J. Curseaden Catherine E. LaMarr Mario Ricozzi Suzanne C. Sack FROM Rochelle Kowalski DATE: December 13, 2024

SUBJECT: Capital Budget Transfer – Type B3 Amendments

As prescribed in the Capital Budget Manual, Exhibit 12, Capital Budget Amendment Procedure, Part 1, Type B Amendment, Item 3, Authority approval is required for a transfer of funds from an existing capital account to either another capital account or a newly created capital account if the value is greater than \$500,000.

**Lead Service Line Replacements:** As a result of work associated with vacuum excavations as part of the inventory portion of the project, as well as additional work required to refine inventory data, additional funding in the amount of \$3,640,350 is required for this project. This will bring the total fiscal 2025 estimated costs to \$5,325,350. As previously mentioned, the planning phase of this project qualifies for a 75% grant up to a maximum of \$5 million.

We are proposing to fund this project through multiple amendments identified below and attached. We request your authorization to the following resolution.

#### **Proposed Resolution:**

Resolved: that the Authority approves the below transfers to the Lead Line Service Line Replacements project

- Amendment No. 25-14: transfer \$445,000 from the Filter Media Replacement project
- Amendment No. 25-15: transfer \$800,000 from the Lake Gaillard Water Treatment Plant Filter Underdrain Replacement project
- Amendment No. 25-16: transfer \$700,000 from the Lake Gaillard Water Treatment Plant Local Control Console Upgrade project
- Amendment No. 25-17: transfer \$275,000 from the Lake Gaillard Water Treatment Plant Roof Replacement project
- Amendment No. 25-18: transfer \$250,000 from the Peat Swamp Dam Modifications project
- Amendment No. 25-19: transfer \$250,000 from the West River Water Treatment Plant Salt Storage project
- Amendment No. 25-20: transfer \$400,000 from the York Hill Tank Painting & Stairs project
- Amendment No. 25-21: transfer \$300,000 from the Spring Street Pump Station Replacement project
- Amendment No. 25-22: transfer \$190,350 from the Motor Control Center Replacements project
- Amendment No. 25-23: transfer \$30,000 from the Treatment Plant Buried Valve Improvements project

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B2	25-14	Dec/24
Requested By:	Thomas Barger			

Transfer From: Account Number: 001-000-	001-000-107132-116080		
Project Description: Filter Media Re	eplacement		
A) Original Budget	\$	800,000	
B) Total Previous Transfers (In or Out)	\$	1,379,000	
C) This Transfer	\$	445,000	
D) Revised Budget (A+/-B-C)	\$	1,734,000	
E) Estimated Project Costs	\$	1,734,000	
F) Remaining Funds Available for Transfer, if any (D-E)	\$		

Explanation why funds are available:

This work is being performed in conjunction with the Lake Gaillard Water Treatment Plant Filter Underdrain project. Based on a revised project schedule, final payment for the work is expected to be made in June, 2025. As a result expenditures for FY 2025 will be less than originally anticipated.

ransfer To: Account Number:	001-000-107143-000057		
Project Description:	Lead Service Line Replacemen	its	
A) Original Budget		\$	3,000,000
B) Previous Transfers (In or Out)		\$	(1,315,000
C) Revised Budget (A+/-B)		\$	1,685,000
D) Amount to be Transferred		\$	445,000
E) Proposed Revised Budget (C+D)		\$	2,130,000

Explanation why funds are needed:

Amendment 1 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date
1) Requesting Vice President/Director	Approved at CMC	12/12/2024
2) Donor Vice President/Director	Approved at CMC	12/12/2024
3) Vice President & CFO	Approved at CMC	12/12/2024
4) Chief Executive Officer	Approved at CMC	12/12/2024
5) Authority Members	Copy of minutes attached if r	equired

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B3	25-15	Dec/24
Requested By:	Thomas Barger			

Transfer From: Account Number: 001	001-000-107132-116130			
Project Description: LGWTP Fil	lter Underdrain Replacemen	ts		
A) Original Budget	\$	1,800,000		
B) Total Previous Transfers (In or Out)	\$	1,810,000		
C) This Transfer	\$	800,000		
D) Revised Budget (A+/-B-C)	\$	2,810,000		
E) Estimated Project Costs	. \$	2,810,000		
F) Remaining Funds Available for Transfer, if any (D-E)	\$	-		

Explanation why funds are available:

Based on a revised project schedule, final payment for the work is expected to be made in June, 2025. As a result expenditures for FY 2025 will be less than originally anticipated.

001-000-107143-000057	
Lead Service Line Replacements	
\$	3,000,000
\$	(870,000)
\$	2,130,000
\$	800,000
\$	2,930,000

Explanation why funds are needed:

Amendment 2 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date
1) Requesting Vice President/Director	Approved at CMC	12/12/2024
2) Donor Vice President/Director	Approved at CMC	12/12/2024
3) Vice President & CFO	Approved at CMC	12/12/2024
4) Chief Executive Officer	Approved at CMC	12/12/2024
5) Authority Members	Copy of minutes attached if r	equired

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B3	25-16	Dec/24
Requested By:	Thomas Barger			

Account Number: 001-000-107132-116114		
Project Description:	LGWTP Local Control Console Upgrade	
A) Original Budget	\$	855,000
B) Total Previous Transfers (In or Out)	\$	
C) This Transfer	\$	700,000
D) Revised Budget (A+/-B-C)	\$	155,000
E) Estimated Project Costs	\$	152,000
F) Remaining Funds Available for Transfer, if any (D-E	E) \$	3,000
Explanation why funds are available:		

Explanation why funds are available:

As a result of equipment and material delays, the project is not expected to complete in FY 2025, and will be rebudgeted for FY 2026.

001 000 107142 000057	
001-000-10/143-000057	
Lead Service Line Replacements	
\$	3,000,000
\$	(70,000)
\$	2,930,000
\$	700,000
\$	3,630,000
	001-000-107143-000057           Lead Service Line Replacements           \$

Explanation why funds are needed:

Amendment 3 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date	
1) Requesting Vice President/Director	Approved at CMC	12/12/2024	
2) Donor Vice President/Director	Approved at CMC	12/12/2024	
3) Vice President & CFO	Approved at CMC	12/12/2024	
4) Chief Executive Officer	Approved at CMC	12/12/2024	
5) Authority Members	Copy of minutes attached if required		

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B2	25-17	Dec/24
Requested By:	Thomas Barger			

Transfer From:			
Account Number:	001-000-107132-116132		
Project Description:	LGWTP Roof Replacement		
A) Original Budget	\$	1,000,000	
B) Total Previous Transfers (In or Out)	\$	(700,000)	
C) This Transfer	\$	275,000	
D) Revised Budget (A+/-B-C)	\$	25,000	
E) Estimated Project Costs	\$	25,000	
F) Remaining Funds Available for Transfer, if any (D-E)	\$	-	
Explanation why funds are available:			

Explanation why funds are available:

As a result of the required timing of the project, construction work is not anticipated to initiate on the project until the fall of calendar year 2025. The project is being rebudgeted for FY 2026.

# Transfer To:

Account Number:		
Project Description:	Lead Service Line Replacements	
A) Original Budget	\$	3,000,000
B) Previous Transfers (In or Out)	\$	630,000
C) Revised Budget (A+/-B)	\$	3,630,000
D) Amount to be Transferred	\$	275,000
E) Proposed Revised Budget (C+D)	\$	3,905,000

Explanation why funds are needed:

Amendment 4 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date	
1) Requesting Vice President/Director	Approved at CMC	12/12/2024	
2) Donor Vice President/Director	Approved at CMC	12/12/2024	
3) Vice President & CFO	Approved at CMC	12/12/2024	
4) Chief Executive Officer	Approved at CMC	12/12/2024	
5) Authority Members	Copy of minutes attached if required		

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B2	25-18	Dec/24
Requested By:	Thomas Barger			·····

Transfer From:		
Account Number:	001-000-107112-180004	
Project Description:	Peat Swamp Dam Modifications	
A) Original Budget	\$	462,390
B) Total Previous Transfers (In or Out)	\$	-
C) This Transfer	\$	250,000
D) Revised Budget (A+/-B-C)	\$	212,390
E) Estimated Project Costs	\$	212,000
F) Remaining Funds Available for Transfer, if any (D-E)	\$	390

Explanation why funds are available:

As a result of the continued design efforts related to the Lake Whitney Dam project, work on the Peat SwampDam project has been slowed. The project will continue in FY 2026.

ransfer To: Account Number:	001-000-107143-000057		
Project Description:	Lead Service Line Replacements		
A) Original Budget	\$	3,000,000	
B) Previous Transfers (In or Out)	\$	905,000	
C) Revised Budget (A+/-B)	\$	3,905,000	
D) Amount to be Transferred	\$	250,000	
E) Proposed Revised Budget (C+D)	\$	4,155,000	

Explanation why funds are needed:

Amendment 5 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date	
1) Requesting Vice President/Director	Approved at CMC	12/12/2024	
2) Donor Vice President/Director	Approved at CMC	12/12/2024	
3) Vice President & CFO	Approved at CMC	12/12/2024	
4) Chief Executive Officer	Approved at CMC	12/12/2024	
5) Authority Members	Copy of minutes attached if required		

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B2	25-19	Dec/24
Requested By:	Thomas Barger			

Transfer From:			
Account Number:	001-000-107132-160042		
Project Description:	West River WTP Salt Storage		
A) Original Budget	\$	700,000	
B) Total Previous Transfers (In or Out)	\$		
C) This Transfer	\$	250,000	
D) Revised Budget (A+/-B-C)	\$	450,000	
E) Estimated Project Costs	\$	450,000	
F) Remaining Funds Available for Transfer, if any (D-E	) \$	-	
Explanation why funds are available:	······································		

cplanation why s are available:

As a result of the continued design efforts related to the Lake Whitney Dam project, work on the Peat Swamp Dam project has been slowed. The project will continue in FY 2026.

001-000-107143-000057		
Lead Service Line Replacement	s	
\$		3,000,000
\$		1,155,000
\$		4,155,000
\$		250,000
Ś		4,405,000
	and a second	001-000-107143-000057 Lead Service Line Replacements \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$

Explanation why funds are needed:

Amendment 6 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date	
1) Requesting Vice President/Director	Approved at CMC	12/12/2024	
2) Donor Vice President/Director	Approved at CMC	12/12/2024	
3) Vice President & CFO	Approved at CMC	12/12/2024	
4) Chief Executive Officer	Approved at CMC	12/12/2024	
5) Authority Members	Copy of minutes attached if required		

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B2	25-20	Dec/24
Requested By:	Thomas Barger			

Transfer From: Account Number:	001-000-107142-066017	
	001-000-10/142-00001/	
Project Description:	York Hill Tank Painting & Stairs	
A) Original Budget	\$	1,000,000
B) Total Previous Transfers (In or Out)	\$	-
C) This Transfer	\$	400,000
D) Revised Budget (A+/-B-C)	<b>\$</b>	600,000
E) Estimated Project Costs	\$	600,000
F) Remaining Funds Available for Transfer, if any (D		-
Explanation why funds are available:		
This project is being funded by DWSRF. As a result of the e reviews, project work schedule has shifted. As a result exp Project will continue in FY 2026.		

Transfer To: Account Number:		
Project Description:	Lead Service Line Replacements	
A) Original Budget	\$	3,000,000
B) Previous Transfers (In or Out)	\$	1,405,000
C) Revised Budget (A+/-B)	\$	4,405,000
D) Amount to be Transferred	\$	400,000
E) Proposed Revised Budget (C+D)	\$	4,805,000

Explanation why funds are needed:

Amendment 7 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date	
1) Requesting Vice President/Director	Approved at CMC	12/12/2024	
2) Donor Vice President/Director	Approved at CMC	12/12/2024	
3) Vice President & CFO	Approved at CMC	12/12/2024	
4) Chief Executive Officer	Approved at CMC	12/12/2024	
5) Authority Members	Copy of minutes attached if required		

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Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B2	25-21	Dec/24
Requested By:	Thomas Barger			······

Transfer From: Account Number:	001-000-107125-150065	
Project Description:	Spring Street Pump Station Replacem	ent
A) Original Budget	\$	400,000
B) Total Previous Transfers (In or Out)	\$	
C) This Transfer	\$	300,000
D) Revised Budget (A+/-B-C)	\$	100,000
E) Estimated Project Costs	\$	100,000
F) Remaining Funds Available for Transfer, if any (D-E	E) \$	<u>-</u>
Explanation why funds are available:		
Project progress has been delayed due to identification of a project will continue in FY 2026.	suitable potential site and site acquisiti	on. The

ransfer To: Account Number: 001-000-107143-000057		
Lead Service Line Replacement	s	
\$		3,000,000
\$		1,805,000
\$		4,805,000
\$		300,000
\$		5,105,000
		001-000-107143-000057           Lead Service Line Replacements           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$           \$         \$

Explanation why funds are needed:

Amendment 8 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date	
1) Requesting Vice President/Director	Approved at CMC	12/12/2024	
2) Donor Vice President/Director	Approved at CMC	12/12/2024	
3) Vice President & CFO	Approved at CMC	12/12/2024	
4) Chief Executive Officer	Approved at CMC	12/12/2024	
5) Authority Members	Copy of minutes attached if required		

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B2	25-22	Dec/24
Requested By:	Thomas Barger			

001-000-107132-0300	61	· · · · · · · · · · · · · · · · · · ·
MCC Replacements		
······································	\$	350,000
	\$	-
······	\$	190,350
•••••••••••••••••••••••••••••••••••••••	\$	159,650
	\$	150,000
)	\$	9,650
		All 201000
budget.		
	MCC Replacements	\$ \$ \$ \$ \$ \$

Transfer To: Account Number:	001-000-107143-000057	
Project Description:	Lead Service Line Replacements	
A) Original Budget	\$	3,000,000
B) Previous Transfers (In or Out)	\$	2,105,000
C) Revised Budget (A+/-B)	\$	5,105,000
D) Amount to be Transferred	\$	190,350
E) Proposed Revised Budget (C+D)	\$	5,295,350

Explanation why funds are needed:

Amendment 9 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date
1) Requesting Vice President/Director	Approved at CMC	12/12/2024
2) Donor Vice President/Director	Approved at CMC	12/12/2024
3) Vice President & CFO	Approved at CMC	12/12/2024
4) Chief Executive Officer	Approved at CMC	12/12/2024
5) Authority Members	Copy of minutes attached if r	equired

Request Date:	12/12/20204	Туре	Log	Mo/Yr
Requesting Division:	Operations	B1	25-23	Dec/24
Requested By:	Thomas Barger			

Transfer From: Account Number:	001-000-107132-100025	
Project Description:	антанан алан алан алан алан алан алан ал	
	Treatment Plant Buried Valve Improv	/ements
A) Original Budget	\$	400,000
B) Total Previous Transfers (In or Out)	\$	(350,000
C) This Transfer	Ş	30,000
D) Revised Budget (A+/-B-C)	\$	20,000
E) Estimated Project Costs	\$	20,000
F) Remaining Funds Available for Transfer, if any (D-E	) \$	-
Explanation why funds are available:		
Planned FY 2025 project work is expected to complete under	hudget	

Planned FY 2025 project work is expected to complete under budget.

Transfer To: Account Number:	001-000-107143-000057	
Project Description:	Lead Service Line Replacements	
A) Original Budget	\$	3,000,000
B) Previous Transfers (In or Out)	\$	2,295,350
C) Revised Budget (A+/-B)	\$	5,295,350
D) Amount to be Transferred	\$	30,000
E) Proposed Revised Budget (C+D)	\$	5,325,350

Explanation why funds are needed:

Amendment 10 of 10: Funding is required for work associated with the vacuum excavation portion of the lead service line inventory work, as well as additional work related to refinement of inventory data. Total cost of work in FY 2025 is estimated at \$5,325,350.

Approvals As Required By Type	Signature	Date
1) Requesting Vice President/Director	Approved at CMC	12/12/2024
2) Donor Vice President/Director	Approved at CMC	12/12/2024
3) Vice President & CFO	Approved at CMC	12/12/2024
4) Chief Executive Officer	Approved at CMC	12/12/2024
5) Authority Members	Copy of minutes attached if r	equired

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# SOUTH CENTRAL CONNECTICUT REGIONAL WATER AUTHORITY RESOLUTION REGARDING PROJECT LOAN OBLIGATION FOR LAKE GAILLARD CLARIFIER PROJECT

**WHEREAS,** on December 16, 2021 the Authority adopted and on March 24, 2022 the Representative Policy Board (the "RPB") approved the resolutions to approve the Lake Gaillard Clarifier Project (as defined below) and established the general terms and provisions of the Authority's bonds which may be issued as project loan obligations in one or more series delivered to the State of Connecticut (the "State") in the aggregate principal amount not to exceed \$7,000,000 (the "Bonds") to finance or refinance the construction cost of the Lake Gaillard Water Treatment Plant Clarifier Project; and to pay the costs of issuance of the Bonds and associated reserves ( the "Lake Gaillard Clarifier Project") and

*WHEREAS*, the Authority wishes to provide for the issuance, sale and delivery of the Authority's Bonds issued as a project loan obligation (the "PLO") to be delivered to the State for the Lake Gaillard Clarifier Project and approve the Project Loan and Subsidy Agreement by and between the State and the Authority related to the Lake Gaillard Clarifier Project (the "Loan Agreement").

# NOW THEREFORE,

**BE IT RESOLVED**, that the President/Chief Executive Officer and the Senior Vice President, Chief Financial Officer & Head of Corporate Development and any one of them may apply to the State Department of Public Health for eligibility and funding of the Lake Gaillard Clarifier Project and sign such applications and any other documents which may be necessary or desirable to apply for eligibility of and to apply for and obtain financial assistance for the Lake Gaillard Clarifier Project from the State's Drinking Water Fund Program and that any such action taken prior hereto is hereby ratified and confirmed.

**BE IT FURTHER RESOLVED**, that the Chairperson or Vice Chairperson and President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development be authorized (i) to issue, sell and deliver the PLO in a total amount not to exceed \$7,000,000, and (ii) to determine the principal amount, date, date of maturity, interest rate, form and other details of the PLO, pursuant to the Act and the General Bond Resolution or any other provisions of law thereto enabling.

**BE IT FURTHER RESOLVED**, that the Authority hereby approves the Supplemental Resolution authorizing the issuance of the PLO substantially in the form attached hereto as Exhibit A, with such changes, omissions, insertions and revisions as the Chairperson or Vice Chairperson and President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development shall deem advisable and which shall be as set forth in one or more Certificates of Determination attached thereto.

**BE IT FURTHER RESOLVED**, that for the purposes of providing to the Authority the loan and grant from the State, the Authority hereby approves the Loan Agreement substantially in the form as the President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head

of Corporate Development shall deem advisable and the approval of the Authority shall conclusively be determined from any of their signatures thereon.

**BE IT FURTHER RESOLVED**, that the Chairperson, Vice Chairperson, President/Chief Executive Officer and Senior Vice President, Chief Financial Officer & Head of Corporate Development, or any one of them, are hereby authorized to execute and deliver such documents as may be necessary or desirable to issue and deliver the PLO, including but not limited to, the Loan Agreement, and to take such actions or to designate other officials or employees of the Authority to take such actions and execute such documents in connection with the issuance, sale and delivery of the PLO as are determined necessary or advisable and in the best interests of the Authority and that the execution of such documents shall be conclusive evidence of such determination.

**BE IT FURTHER RESOLVED**, that the Chairperson, Vice Chairperson, President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development, or any one of them are hereby authorized to accept such grants from the State for the Lake Gaillard Clarifier Project as set forth in the Loan Agreement and to apply the proceeds of the grant to the Lake Gaillard Clarifier Project, as applicable.

# EXHIBIT A

# **SUPPLEMENTAL RESOLUTION**

# SOUTH CENTRAL CONNECTICUT REGIONAL WATER AUTHORITY

## WATER SYSTEM REVENUE BOND RESOLUTION GENERAL BOND RESOLUTION

# PROJECT LOAN OBLIGATION SUPPLEMENTAL RESOLUTION FOR THE LAKE GAILLARD CLARIFIER PROJECT

Authorizing the Issue of

PROJECT LOAN OBLIGATION #\_\_\_\_ FOR THE LAKE GAILLARD CLARIFIER PROJECT Approved \_\_\_\_\_, 2024

# SOUTH CENTRAL CONNECTICUT REGIONAL WATER AUTHORITY

# PROJECT LOAN OBLIGATIONS FOR THE CLARIFIER PROJECT

# TABLE OF CONTENTS

ARTICLE I	AUTHORITY AND DEFINITIONS	1
Section 101. Section 102.	Authority for Supplemental Resolution Definitions	
ARTICLE II	AUTHORIZATION OF PLO	3
Section 201. Section 202. Section 203. Section 204. Section 205. Section 206.	Principal Amount, Designation and Series Purpose Date, Maturity and Interest Rates Interest Payment Dates Reserved Method of Payments	3 3 3 3
Section 207. Section 208.	Redemption	4
ARTICLE III	DISPOSITION OF PROCEEDS OF PLO	4
Section 301. Section 302.	Refunding Other Funds	
ARTICLE IV	FORM AND EXECUTION OF PLO	4
Section 401. Section 402. Section 403. Section 404.	Form of PLO and Trustee's Certificate of Authentication Execution of PLO Continued Exemption from Federal Income Taxation No Recourse on PLO	5 5
ARTICLE V	MISCELLANEOUS	5
Section 501.	Delegation of Authority to Chairperson or Vice Chairperson and President and Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development	5
Section 502.	Effective Date	

#### SUPPLEMENTAL RESOLUTION

#### Authorizing the Issuance of the Project Loan Obligation for the Lake Gaillard Clarifier Project

### RECITALS

WHEREAS, the South Central Connecticut Regional Water Authority (the "Authority") is authorized pursuant to Connecticut Special Act No. 77-98, as amended (the "Act"), and the Water System Revenue Bond Resolution, General Bond Resolution, adopted July 31, 1980 as amended and supplemented (the "General Bond Resolution"), to issue bonds of the Authority from time to time; and

WHEREAS, the General Bond Resolution provides that such bonds shall be issued subject to the terms, conditions and limitations established by the General Bond Resolution and one or more supplemental resolutions authorizing each series of bonds; and

WHEREAS, under the General Bond Resolution bonds are defined to mean, inter alia, project loan obligations delivered to evidence the Authority's obligation to repay the financing of a loan from the State of Connecticut (the "State") under its Drinking Water State Revolving Fund Program ("DWSRF"); and

WHEREAS, the Representative Policy Board of the South Central Connecticut Regional Water District (the "RPB") approved the issuance of bonds or project loan obligations on March 24, 2022 in the maximum principal amount of \$7,000,000 to finance or refinance the construction cost of the Lake Gaillard Water Treatment Plant Clarifier Project; and to pay the costs of issuance of the Bonds and associated reserves (the "Lake Gaillard Clarifier Project"); and

WHEREAS, the Authority hereby determines that it is necessary and desirable that the Authority issue its Project Loan Obligation (the "PLO") to permanently finance the Lake Gaillard Clarifier Project.

NOW, THEREFORE, BE IT RESOLVED BY THE SOUTH CENTRAL CONNECTICUT REGIONAL WATER AUTHORITY AS FOLLOWS:

#### **ARTICLE I**

#### **AUTHORITY AND DEFINITIONS**

Section 101. Authority for Supplemental Resolution.

This supplemental resolution (the "Supplemental Resolution") to the General Bond Resolution in substantially the form presented at this meeting with such changes, omissions, insertions and revisions as the Chairperson or Vice Chairperson and President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development shall deem advisable and as set forth in the Certificate or Certificates of Determination (as hereinafter defined) is adopted in accordance with the provisions of Article II and Article IX of the General Bond Resolution and pursuant to the authority contained in the Act.

# Section 102. <u>Definitions</u>.

A. All terms defined in Section 102 of the General Bond Resolution shall have the same meanings, respectively, in this Supplemental Resolution.

B. In addition, as used in this Supplemental Resolution, unless the context otherwise requires, the following term shall have the following meaning:

"Certificate of Determination" means one or more certificates of determination required by Section 701 hereof, signed by the Chairperson or Vice Chairperson and the President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development setting forth the terms of the PLO and attached hereto as **Exhibit A** and made a part hereof.

C. Unless the context otherwise requires, in this Supplemental Resolution words of the masculine gender shall mean and include correlative words of the feminine and neuter genders; words importing the singular number shall mean and include the plural number and vice versa; words importing persons shall include firms, associations and corporations; and the terms, "hereby", "hereof", "hereto", "herein", "hereunder" and any similar terms refer to this Supplemental Resolution.

#### **ARTICLE II**

#### **AUTHORIZATION OF PLO**

#### Section 201. Principal Amount, Designation and Series.

One or more series of bonds entitled to the benefit, protection and security of the General Bond Resolution is hereby authorized in the maximum amount not to exceed \$7,000,000. Each such series of bonds shall be designated as, and shall be distinguished from, the Bonds of all other series by the title of Project Loan Obligation with the number assigned to it by the State. The principal amount of the PLO shall be as set forth in the Certificate of Determination.

Section 202. Purpose.

The purposes for which the PLO are being issued are to permanently finance the Lake Gaillard Clarifier Project. The amount of the PLO being issued for Other Corporate Purposes is as set forth in the Certificate of Determination.

Section 203. Date, Maturity and Interest Rates.

The PLO shall be dated the Date of Delivery as set forth in the Certificate of Determination.

The PLO shall be issued as a term bond which shall mature in the aggregate principal amount as established by the Certificate of Determination. The PLO shall bear interest at a rate of 2% per year on the unpaid principal balance calculated on the basis of a 360-day year consisting of twelve 30-day months.

Section 204. Interest Payment Dates.

The PLO shall bear interest from its dated date, payable monthly as set forth in the Certificate of Determination.

Section 205. Reserved.

Section 206. Method of Payments.

The principal of, premium, if any, and interest on the PLO shall be payable by check, draft or wire transfer payable to the Treasurer, State of Connecticut at: State of Connecticut, Office of the Treasurer, 165 Capitol Avenue, Hartford, CT 06106, Attn: DWSRF Financial Administrator, or to such other place as the State shall designate in writing to the Authority. Such payments to the Treasurer are in lieu of payments to the Trustee required by Section 404 C1 and Section 404 C2 of the General Bond Resolution for the principal and interest payments due on the PLO.

## Section 207. <u>Redemption</u>.

A. The PLO shall be subject to optional redemption as set forth in the Certificate of Determination.

B. The PLO shall be subject to mandatory sinking fund redemption at 100% of the principal amount thereof plus accrued interest to the date of redemption, from sinking fund payments in the amounts as established by the Certificate of Determination.

C. The PLO is subject to mandatory redemption in whole at 100% of the principal amount thereof plus accrued interest to the date of redemption if all or substantially all of the Water System is taken by the State or any municipality in the State with general governmental powers and duties as more particularly described in Section 507 of the General Bond Resolution.

Section 208. Delivery of PLO.

The PLO shall be delivered to the State to evidence the Authority's obligation to repay the financing of a loan from the State's DWSRF.

# **ARTICLE III**

## **DISPOSITION OF PROCEEDS OF PLO**

Section 301. <u>Refunding</u>.

Upon delivery of the PLO and receipt of payment therefor, the Authority shall pay from the net proceeds thereof, after the payment of certain Costs of Issuance, the amounts necessary to reimburse the Construction Fund or such other Funds as set forth in the Certificate of Determination for moneys used to pay the costs of the Lake Gaillard Clarifier Project.

Section 302. Other Funds.

The Trustee or the Authority shall deposit such other proceeds in such other funds as set forth in the Certificate of Determination.

# **ARTICLE IV**

# FORM AND EXECUTION OF PLO

## Section 401. Form of PLO and Trustee's Certificate of Authentication.

Subject to the provisions of the General Bond Resolution, the PLO and the Trustee's certificate of authentication shall be, respectively, in substantially the form as set forth in **Exhibit B** to this supplemental resolution, with such insertions or omissions, endorsements and variations as may be required or permitted by the General Bond Resolution.

Section 402. Execution of PLO.

The Chairperson, Vice Chairperson, President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development, or any one of them is hereby authorized and directed to execute the PLO and the Secretary, Chairman, Vice Chairperson, President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development, or any one of them is hereby authorized to sign and attest the Authority's seal on the PLO, each by their manual or facsimile signatures.

#### Section 403. Continued Exemption from Federal Income Taxation.

The Authority hereby agrees and covenants that it shall at all times perform all acts and things necessary or appropriate under any valid provision of law or in order to ensure that interest or amounts treated as interest, as applicable, paid on the PLO shall not be includable in the gross income of the owners thereof for Federal income tax purposes under the Internal Revenue Code of 1986, as amended (the "Code"). Further, the Chairman, Vice Chairperson, President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development, or any one of them are hereby authorized to execute all instruments and documents necessary to take such action.

#### Section 404. <u>No Recourse on PLO</u>.

No recourse shall be had for the payment of the principal or Redemption Price, if any, of or interest or amounts treated as interest, as applicable, on the PLO or for any claim based thereon or on the General Bond Resolution against any member or officer of the Authority or any person executing the PLO and neither any member or officer of the Authority nor any person executing the PLO shall be liable personally on the PLO by reason of the issuance thereof.

## **ARTICLE V**

## **MISCELLANEOUS**

# Section 501. <u>Delegation of Authority to Chairperson or Vice Chairperson and President</u> and Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of <u>Corporate Development</u>

The Chairperson or Vice Chairperson and President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development are hereby delegated the authority to (i) determine with respect to the PLO the amount, issue date, date of maturity, denominations, redemption provisions, interest rate and mode, and other details of the PLO, (ii) determine whether the PLO shall be sold by competitive or negotiated sale and if such sale is negotiated, the purchaser of the PLO and (iii) accept and incorporate into the PLO Supplemental Resolution any terms or provisions which they deem necessary or appropriate, all in accordance with the Act, the General Bond Resolution and any other provision of law applicable thereto. The Chairperson or Vice Chairperson and President/Chief Executive Officer or Senior Vice President, Chief Financial Officer & Head of Corporate Development shall prepare a Certificate of Determination for each such PLO prior to the date of delivery of the PLO to be attached

hereto as **Exhibit A** and incorporated in this PLO Supplemental Resolution setting forth such details and particulars of each PLO as determined in accordance with this delegation. Should the details and particulars of a PLO conflict with such details and particulars set forth in this PLO Supplemental Resolution, the Certificate of Determination shall control.

Section 502. Effective Date.

This Supplemental Resolution shall take effect immediately.

# EXHIBIT A

# **CERTIFICATE OF DETERMINATION**

SEE ITEM \_\_\_

## EXHIBIT B

#### FORM OF PROJECT LOAN OBLIGATION

U.S. \$\_\_\_\_\_

\_\_\_\_\_, 20\_\_\_\_\_

## UNITED STATES OF AMERICA STATE OF CONNECTICUT SOUTH CENTRAL CONNECTICUT REGIONAL WATER AUTHORITY

#### **Project Loan Obligation**

The South Central Connecticut Regional Water Authority, New Haven, Connecticut (the "Municipality"), for value received, hereby unconditionally promises to pay to the STATE OF CONNECTICUT (the "State") pursuant to the terms and conditions of a \_\_\_\_\_\_ and Project Loan and Subsidy Agreement dated \_, 20\_\_\_\_\_ between the Municipality and the State, (the "Agreement"), the principal sum of:

(\$)

together with interest on the aggregate unpaid principal balance thereof. Unless otherwise required by law, the aggregate unpaid principal amount of this Project Loan Obligation and the interest thereon shall be payable in the amount of

, with final payment due and owing on \_\_\_\_\_\_, with final payment due and owing on \_\_\_\_\_\_\_, Such installments shall be comprised of principal and interest as shown on the <u>Schedule of Payments</u> attached hereto, subject to the Municipality's rights to prepay this Project Loan Obligation in whole or in part without premium or penalty as set forth in the Agreement. If the Municipality should exercise such right of prepayment, the schedule of remaining principal and interest payments, if any, shall be adjusted accordingly by the State.

Interest on the aggregate unpaid principal amount of this Project Loan Obligation shall be payable at the rate of two percent (2%) per annum. Interest on this Project Loan Obligation shall be computed on the basis of a year of three hundred sixty (360) days and twelve 30-day months.

The Municipality agrees to make all payments in lawful money of the United States, to pay interest at the rate specified above and to pay all costs including reasonable attorneys' fees incurred by the State in the collection of this Project Loan Obligation. Both the principal of and interest on this Project Loan Obligation shall be payable in lawful money of the United States of America to the Treasurer, State of Connecticut, at: State of Connecticut, Office of the Treasurer 165 Capitol Avenue, Hartford, Connecticut 06106, Attn: Clean Water Fund Financial Administrator or to such other place as the State shall designate in writing to the Municipality.

This Project Loan Obligation has been executed and delivered subject to the terms and conditions of the Agreement to which reference is hereby made for the terms and conditions upon which it shall be and may be prepaid in whole or in part without premium or penalty and generally as to the rights and duties of the State and as to the rights and duties of the Municipality.

Any capitalized terms used herein shall have the meanings ascribed to them in the Agreement.

It is hereby certified that every requirement of law relating to the issue hereof has been duly complied with and that this Project Loan Obligation is within every debt and other limit prescribed by law or by the Municipality. This Project Loan Obligation is a special obligation of the Municipality issued pursuant to and secured by its Water System Revenue Bond Resolution, General Bond Resolution adopted on July 31, 1980 as amended and supplemented to date including as supplemented by its \_\_\_\_\_\_ Supplemental Resolution (collectively, the "General Bond Resolution") and payable solely from the revenues derived from the Water System as that term is defined in the General Bond Resolution, and the full faith and credit of the Municipality is pledged to the payment of the principal of and interest on this Project Loan Obligation as the same may become due.

[*Remainder of page intentionally left blank*]

IN WITNESS WE	IEREOF, the		, Connecticut,	has
caused the seal of the	to be affixed hereto and	l this Project Loa	an Obligation to be signed	ed in
its name by the manual sig	nature of the	of	and	the
seal of the Authority to be	attested by the manual sig	nature of the	of the Authority a	as of
the day of	, 20			

# SOUTH CENTRAL CONNECTICUT REGIONAL WATER AUTHORITY

By: \_\_\_\_\_

Its

(SEAL)

Attested

By:\_\_\_\_\_

# **CERTIFICATION OF BANK**

This is to certify that the within Project Loan Obligation is one of the particular issues described therein; that the signatures and seal thereto affixed are genuine; and that an opinion approving the legality of this issue has been rendered by \_\_\_\_\_\_Attorney-at-Law, of \_\_\_\_\_Attorney-at-Law, of \_\_\_\_\_Attorney-at-Law, of \_\_\_\_\_Attorney-at-Law, of \_\_\_\_\_Attorney-at-Law, of \_\_\_\_\_Attorney-at-Law, of \_\_\_\_\_Attorney-at-Law, of \_\_\_\_\_At-Law,

By:

(Bank Officer)

# SCHEDULE OF PAYMENTS

# **REVISED RPB COMMITTEE MEETINGS**

Month	Meeting	Will Attend
October 2024	Finance Committee – (Teams Only)	
	Monday, Oct. 7 at 5:00 p.m.	Kevin
	Nominating Committee – (Teams Only) Monday, Oct. 7 at 6:00 p.m.	N/A
	Land Use Committee - (Lake Saltonstall, Branford) Wednesday, Oct. 9 at 4:30 p.m.	Catherine
	Consumer Affairs Committee - (Teams Only) Monday, Oct. 21 at 5:30 p.m.	Mario
	Executive Committee – ( <i>Hybrid</i> ) Wednesday, Oct. 16 at 5:00 p.m.	N/A
November 2024	<i>Finance Committee – (Hybrid)</i> Monday, Nov. 4 at 5:00 p.m.	Kevin
	<i>Land Use Committee</i> – ( <i>Hybrid</i> ) Wednesday, Nov. 13 at 5:30 p.m.	Mario
	<i>Consumer Affairs Committee (Hybrid)</i> Monday, Nov. 18 at 5:30 p.m.	Suzanne
December 2024	<i>Finance Committee (Hybrid)</i> Monday, Dec. 9 at 5:00 p.m.	Mario
	Land Use Committee (Hybrid) Wednesday, Dec. 11 at 5:30 p.m.	Suzanne
	<i>Consumer Affairs Committee (Hybrid)</i> Monday, Dec. 16 at 5:30 p.m.	Catherine

# **RPB COMMITTEE MEETINGS**

Month	Meeting	Will Attend
*January 2025	<i>Finance Committee</i> Monday, Jan. 13 at 5:00 p.m.	
	Land Use Committee Wednesday, Jan. 8 at 5:30 p.m.	
	Consumer Affairs Committee Monday, Jan. 27 at 5:30 p.m.	
	<i>Executive Committee</i> Wednesday, Jan. 15 at 5:00 p.m.	N/A
*February 2025	<i>Finance Committee</i> Monday, Feb. 10 at 5:00 p.m.	
	<i>Land Use Committee</i> Wednesday, Feb. 12 at 5:30 p.m.	
	<i>Consumer Affairs Committee</i> Monday, Feb. 24 at 5:30 p.m.	
*March 2025	Finance Committee	
	Monday, Mar. 10 at 5:00 p.m.	
	Land Use Committee Wednesday, Mar. 12 at 5:30 p.m.	
	<i>Consumer Affairs Committee</i> Monday, Mar. 17 at 5:30 p.m.	

\*FYI – All meetings are hybrid.

# **CIS/RWAY** Project



CIS/RWAY Project Health Indicators		
Schedule 🖌 Target April 2025 Go-Live Capital Budget 🖌 \$16.01N	1 FY25 Spend Scope + Omni- Channel	
Accomplishments	Decisions, Risks & Issues	
<ul> <li>Completed ETL7 (Mock1 &amp; Visual Validation) Data Migration Phase</li> <li>Completed Preliminary End user training schedule. Reviews in progress</li> <li>Completed Bill Parallel testing during IST. Another round will be during UAT</li> <li>Completed Preliminary Cutover plan. Successfully ran Mock 1 SAP lockout exercise</li> <li>Completed Integrations/Interfaces development and Itineris Configuration items</li> <li>Continued OCM Champions &amp; Change Networks mobilization &amp; preparation of End-User Training, Cutover &amp; Customer/Stakeholder Communications. Employee communications (Snapcomms) tool procured for real-time communications.</li> <li>First customer communication in the Waterlines complete. Next one during Jan 2025</li> <li>External Customer communications plan DRAFT is ready, and reviews started.</li> </ul>	<ul> <li>Key Decision(s)         <ul> <li>Apr Go-Live with focus on critical cutover activities.</li> </ul> </li> <li>Key Risks – Mitigation Plans Underway         <ul> <li>Continued disposition/prioritization of defects</li> <li>Next 60 days prioritization and resources (UAT, Training, Cutover etc.)</li> </ul> </li> <li>Key Issues - None</li> </ul>	
Current Activities	Next Steps: Deployment Phase	
<ul> <li>Continued Refinement to End User Training materials and classes schedule</li> <li>Continued Data conversion and data cleansing defects remediation</li> <li>Complete Integrated System Testing (IST2) closure activities</li> <li>Complete Quality Audit assessment.</li> <li>Continued cutover planning activities</li> <li>Complete Snap Comms tool enablement to all employees and expand with real-time RWAY communications</li> </ul>	<ul> <li>Close Integrated System Testing (IST2) Phase.</li> <li>Complete End User Training materials and classes schedule. Send calendar invites</li> <li>Planning and Preparation of Mock 2 (ETL8) and Visual Validation</li> <li>Start User Acceptance Testing (UAT) and End User Training Phases</li> <li>Kickoff Customer Communications via many channels</li> <li>Continued Data Cleansing and Data Archiving efforts</li> </ul>	
Regional Water Authority	Legend:     ✓     On Schedule     !     At Risk     X     Late	

#### B=Budgeted; F=Forecast